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December 6, 2013

<u>Via Email</u> Original via Mail

Commercial Energy Consumers Association of British Columbia c/o Owen Bird Law Corporation P.O. Box 49130, Three Bentall Centre 2900 – 595 Burrard Street Vancouver, BC V7X 1J5

Attention: Mr. Christopher P. Weafer

Dear Mr. Weafer:

Re: FortisBC Energy Inc. (FEI) and FortisBC Inc. (FBC) (collectively the Companies)

Applications for Approval of a Multi-Year Performance Based Ratemaking Plan for 2014 through 2018 (the Applications)

Response to the Commercial Energy Consumers Association of British Columbia (CEC) Supplemental Information Request (IR) No. 2 on PBR Methodology

Filed as Response to FEI-FBC CEC Supplemental IR No. 3

On June 10 and July 5, 2013, FEI and FBC, respectively, filed the Applications as referenced above.

In an effort to differentiate the IR responses relating to the PBR Methodology which are the subject of the oral portion of the hearing jointly for the Companies from those IR responses which relate to other matters for the written portion of the hearing individually for each of FEI and FBC, the Companies will mark these IR responses as FEI-FBC CEC Supplemental IR No. 3.

The Companies respectfully submit the attached response to FEI-FBC CEC Supplemental IR No. 3 responses related to the PBR Methodology.



If further information is required, please contact the undersigned.

Sincerely,

FORTISBC ENERGY INC. and FORTISBC INC.

Original signed:

Diane Roy and Dennis Swanson

Attachments

cc: Commission Secretary Registered Parties (email only)



| 1 | 1.0 | Reference | ce: Response to CEC IR to FEI 1.81.9 |
|---|-------------|-----------|--|
| 2 | | Reference | ce: Response to CEC IR to FBC 1.74.9 |
| 3 | | 1.1 Pl | lease explain the labor input formula provided in this response. Doesn't the left |
| 4 | | ha | and side collapse into the cost of labor level? If so, how can the right hand side |
| 5 | | be | e the growth in labor input? Please provide an independent source to |
| 6 | | รเ | ubstantiate this formula. |
| 7 | | | |
| 8 | <u>Resp</u> | onse: | |

9 B&V provides the following response.

10 Yes, the left hand side collapses into the cost of labor level. But this formula was intended to be

11 illustrative to demonstrate that both the quantity and quality of labour should be considered in

12 estimating productivity. B&V confirms that the formula is unrelated to the PBR proposal and has

13 not otherwise been used.



1 2.0 Reference: Response to CEC IR to FEI 1.81.21

2 Reference: Response to CEC IR to FBC 1.74.14

- "Capital is measured based on net plant value times 1 minus the operating ratio. This is
 the equivalent of cost times quantity. This is the same method used by Dr. Kahn and
 others."
- 6 Reference: Response to CEC IR to FEI 1.81.21

7 Reference: Response to CEC IR to FBC 1.74.17

- 8 "The Input Quantity trend is calculated using the Kahn method."
- 9 Reference: B&V Electric Productivity Report, p. 10

10 Reference: B&V Gas Productivity Report, p. 10

"For each of the measures, input and output, the annual change is calculated and the
difference between the changes represents the TFP for each particular output measure."

13 Reference: Kahn 1993 FERC testimony, p. 10

- 14 "Some offset against increases in the PPI-FP...would track pipeline costs more closely"
- Did Dr. Kahn explicitly calculate either the average growth rates in either the input quantity or the productivity of oil product pipelines in his August 1993 FERC
 Testimony, which is cited by Black & Veatch as an origin of the "Kahn method"?
 If so, please show where he did so.

20 **Response:**

21 B&V provides the following response.

No. The Kahn method references the use of *ex post* measurements and the weighting concept, not the actual analysis. This is the methodology used to calculate the change in inputs and corresponds roughly to determining the point of tangency between a short-run cost curve and a long-run cost curve where the utility will operate given sunk costs and minimizing O&M costs for the required outputs.

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- 302.2Please indicate whether you agree or disagree with the following statements31about Dr. Kahn's methodology in this testimony, taking care to provide your full32grounds for any disagreement.

| FORTIS BC ⁻ | | FortisBC Energy Inc. (FEI) and FortisBC Inc. (FBC) (collectively the Companies) Submission Date: Applications for Approval of a Multi-Year Performance Based Ratemaking Plan for 2014 through 2018 (the Applications) Submission Date: | | | | | |
|----------------------------------|-----------------------------|--|---|--------------------------------------|--|--|--|
| | | Response Si | to Commercial Energy Consumers Association of British Columbia (CEC) upplemental Information Request (IR) No. 3 on PBR Methodology | Page 3 | | | |
| 1 2 3 4 5 | Posponso | 2.2.1 | The goal of Dr. Kahn's research was to calculat associated with specific inflation measures such as the index for finished goods. | e the X factors le producer price | | | |
| 7 | B&V provide | es the follow | wing response. | | | | |
| 8 9 | Confirmed. a full explan | Please ref ation of the | er to the discussion in response to FEI-FBC BCPSO PE e context of the Kahn method. | R IR 3.19.2.1 for | | | |
| 10 11 12 13 14 15 | _ | 2.2.2 | The formula for calculating X was trend PPI – trend L roughly the same as trend PPI – (trend Output – Trend | Init Cost. This is Cost). | | | |
| 16 17 | Response: | o the fello | wing response | | | | |
| 18 | Correct. | | ming response. | | | | |
| 19 20 | | | | | | | |
| 21 22 23 24 25 | <u>Response:</u> | 2.2.3 | Dr. Kahn never characterized the "–trend Unit Cost tern as a measure of the TFP trend. | m" in this formula | | | |
| 26 | B&V provide | es the follow | wing response. | | | | |
| 27 28 | Correct. As the basis for | noted in th developing | he response to FEI-FBC BCPSO PBR IR 3.19.2.1, the k g a measure of input growth using <i>ex post</i> values. | ahn method was | | | |
| 29 30 31 | | | | | | | |



Submission Date:

Page 4

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- 2.2.4 Dr. Kahn never represented the cost trend as a measure of the input guantity trend.
- 4 <u>Response:</u>
- 5 B&V provides the following response.

6 Correct. He did not make an estimate of TFP but created a method for making such an 7 estimate that is consistent with economic theory of a firm operating in an industry characterized 8 by increasing returns to scale, with sunk cost and lumpy capital additions and price regulation 9 where revenues do not equal marginal cost and neither do prices. Further, not all outputs are 10 even priced in each customer class.

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- 19 Response:

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20 B&V provides the following response.

It is correct that "The PPI term in Dr. Kahn's calculation provides a rough adjustment to the unit
 cost trend for inflation. However, there is no analogous inflation term in the B&V formulas."

23 B&V is not clear on what is being referenced with the phrase "the term in parentheses".

| 24 25 | | |
|----------|------------------|--|
| 26 | | |
| 27 | 2.3 | Please explain the differences between the basic method used by Dr. Kahn and |
| 28 | | the basic method used by B&V in its TFP studies for Fortis. |
| 29 | | |
| 30 | <u>Response:</u> | |
| 31 | B&V calculate | ed a measure of output and a measure of input to determine TFP consistent with |
| 32 | economic the | ory as applied in the context of utility economics and reflected that analysis with as |

33 few assumptions as possible to avoid the use of assumptions that cannot hold under utility



regulation and optimal performance. As referenced previously this is the principle of Occam'srazor.

The Khan method of calculating inputs using the weights applicable to O&M and Capital based on an *ex post* measure of return (the residual of operating revenue minus operating expense) and the actual costs incurred for labor, materials, supplies, rents and outside services as a composite input factor produces an economically sound measure of inputs. There are a number of reasons that this estimation process is superior to other alternatives such as it properly handles two distinct differences that other models do not address, namely sunk costs and lumpy capital additions.

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2.4 Please provide citations to the use of the Kahn method by the FCC.

15 **Response:**

16 B&V provides the following response.

17 This reference is to the FCC use of *ex post* measures of capital. See the FCC Decision 97-159

18 where it adopts the "residual earnings method" as the measure of the actual payments to 19 capital.



1 3.0 Reference: Response to CEC IR to FEI 1.81.21

2 Reference: Response to CEC IR to FBC

3 "The calculation of the input change is not an index. The change is based on the 4 quantity of capital as measured by net plant times the price of capital as reflected in the 5 proxy for capital cost applied to net plant. Similarly for the O&M the quantity is 6 measured by the dollars multiplied by the composite proxy price as measured by the 7 percent that O&M represents of revenue. It is easy to see that capital has a larger 8 impact on productivity than does O&M (\$26 million compared to \$700,000). Simply put, 9 the small savings in O&M translates into a cost impact of less than one million dollars 10 while capital costs increase by six times as much. By using the weighted average of the two percentage changes, the estimate of TFP would not reflect the relative importance of 11 12 each component of productivity."

13 Reference: Response to CEC IR to FEI 1.81.23

14 Reference: Response to CEC IR to FBC 1.74.18

15 "The ex-post methodology used by B&V...uses the net plant times the operating ratio as16 the total plant input."

17 Reference: Kahn's 1993 testimony, pp. 17-18

18 "There remains the task of combining the *average annual changes* in these two 19 elements of unit costs – unit operating expenses and unit return on investment, as 20 represented by *changes* in net plant per barrel-mile [italics added]. We did so on the 21 basis of the ratio of the pipelines' operating expenses to operating revenues, with the 22 residuum representing total return on investment before tax.

- 3.1 Please confirm that Dr. Kahn appears to have measured the trend in the unit cost
 of product pipelines as a weighted average of the trends in the unit costs of
 operating expenses and net plant.
- 26

27 Response:

- 28 B&V provides the following response.
- Correct. Dr. Kahn did not estimate TFP. His analysis has been adapted to estimate TFP basedon the assumption of two inputs and two outputs as demonstrated in the TFP Reports.

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- 3.2 Please confirm that this kind of formula was not employed by B&V in its gas and 2 electric TFP studies for Fortis. In the gas study, for example, the authors 3 computed a weighted average of the cost levels in column Y and then computed 4 the annual growth rate of this computation in Column Z, finally subtracting from 5 this the growth rate in the output metric. In the electric study, the authors 6 computed a weighted average of cost levels in column AB, then computed the 7 annual growth rate of this computation, and finally subtracted from this the 8 growth rate in an output metric like that in column AI.
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10 Response:

11 B&V confirms that Dr. Kahn did not estimate TFP. His analysis has been adapted to estimate 12 TFP based on the assumption of two inputs and two outputs as demonstrated in the TFP 13 The formulas are indicated over the columns in each spreadsheet to provide Reports. 14 transparency for analysis. The formula reflects measures of both outputs and inputs.

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- 18 3.3 Please explain how the estimated shares of capital and O&M expenses in non-19 gas revenue somehow constitute price adjustments rather than means for 20 weighting the capital and O&M cost trends in a unit cost calculation.
- 22 Response:

23 B&V provides the following response.

24 This weighting uses principles of cost of service to weight the inputs. This is a more reasonable 25 weighting of the inputs than prices because of the divergence of price and marginal cost. In 26 addition, the cost-of-service weights are consistent with the assumption of zero economic profit 27 (the basis for cost-of-service regulation).

28 29 30 31 3.4 Please identify where Dr. Kahn characterized such weights as price adjustments. 32

33 **Response:**

34 B&V provides the following response.



1 As noted in the immediately preceding responses in this series, Dr. Khan was not using the 2 formula in the context of estimating TFP. The use of this formula as part of TFP analysis is 3 consistent with real world utility economics and has been adapted to provide the basis for a 4 realistic TFP analysis without the myriad of assumptions imposed on regulated industries in 5 order to make a TFP estimate with either parametric or non-parametric techniques.

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- 9 10
- 3.5 Please identify where Dr. Kahn states that the product of net plant value and operating ratio is somehow a measure of the input quantity.
- 11

12 Response:

- 13 B&V provides the following response.
- 14 There is no such statement since this method was not attempting to estimate TFP.
- 15
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- 18 3.6 Please confirm that net plant value of \$26,000,000 is not comparable to annual 19 O&M expenses of \$700,000 because the former sum does not correspond to an 20 annual cost of capital. The trend in cost calculated by B&V is thus dominated by 21 the trend in net plant value.
- 22 23 Response:
- 24 B&V provides the following response.

25 Given the capital intensive nature of utilities and the scale economies largely related to capital 26 as illustrated by the increasing returns to scale for fixed factor prices, TFP is impacted much 27 more by efficient use of capital than efficient use of other resources. In addition the weight 28 assigned to net plant effectively reflects the annual cost of capital. Further, TFP is not 29 measured by absolute values but appropriately by percentage changes in those values.

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- 32 33 3.7 Please confirm that B&V took an analogous approach to the computation of 34 output trends. In the electric study, for example, the authors computed a



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weighted average of output levels in column AH, and then computed the annual growth rate of this calculation in column AI. In the case of Chugach Electric Association in 2007, for instance, this meant assigning a 40% weight to a 37,634 value for the customer index and a 60% weight to 4,143 of substation capacity.

6 **Response:**

7 B&V provides the following response.

8 The weights assigned to the customer component of cost and the capacity components are 9 based in principles of cost of service. By using two sets of weights, B&V bounded the typical 10 outcomes that develop a customer component for an electric distribution utility using a minimum 11 system method. This is a reasonable outcome based on the actual way output costs 12 components would be determined consistent with the revenue requirement model.



4.0 **Reference:** Response to CEC-IR to FEI 1.81.20 1

- 2 "Since the ex-post measure of all other factors is weighted total dollars it reflects both 3 price changes and quantity changes".
- **Reference:** Response to CEC-IR to FBC 1.81.29 4

5 Reference: Response to CEC-IR to FBC 1.74.21

- 6 "It is fair to say that the growth in costs represents market based prices for the factors of 7 production used to determine TFP.
- 8 4.1 Did the B&V studies make any adjustment for the differences among companies 9 in the growth of input prices such as labor?
- 10

11 Response:

12 B&V provides the following response.

13 No. The input price differential may well impact the substitution between labor and capital and 14 allocative efficiency to the extent permitted by sunk costs but those factors apply in each year 15 for each utility and the measure of change in output and input is confined to each utility. The only assumption required is that each utility minimizes OPEX for a given CAPEX in each period 16 17 at the level of output demand.

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- 4.2 If not, then is it the case that ceteris paribus companies with higher than average input price growth will have lower measured productivity growth?
- 23

24 Response:

25 B&V provides the following response.

26 No. Productivity growth is company specific as it should be because of a variety of factors such 27 as sunk costs and different shapes of the production function based on their own 28 circumstances.



| 1 | 5.0 | Reference | e: Application for Approval of a Multi-Year Performance Based |
|----------------------|------------------|---------------------------------|---|
| 2 | | | Ratemaking Plan for 2014 through 2018 Volume 2 – Appendices, |
| 3 | | | Appendix D2, Schedule 2: Electric Utility Data Base |
| 4 5 | | FEI consu has data o | Itant Black & Veatch has provided databases for Electric Utilities. Column Z on the miles of line. Column AA has data on substation capacity. |
| 6 7 | | 5.1 Wh | no constructed the database containing the distribution miles data? |
| 8 | <u>Resp</u> | onse: | |
| 9 | B&V | provides the | following response. |
| 10 11 | The Trans | distribution mission as f | miles data base comes from the PHMSA reports on Distribution and iled by the gas utilities in the US. |
| 12 13 | | | |
| 14 15 16 17 | <u>Resp</u> | 5.2 Are onse: | e these data reported in a standardized fashion? |
| 18 | B&V | provides the | following response. |
| 19 20 | Yes. for FE | The filing re ERC Form 1. | equirements are spelled out in PHMSA regulations much like the requirements |
| 21 22 | | | |
| 23 24 25 | | 5.3 Ha | ve any of these values been estimated? |
| 26 | <u>Resp</u> | onse: | |
| 27 | B&V | provides the | following response. |
| 28 29 | lt is p on Di | oossible that istribution ar | some companies may have estimated some of the values in PHMSA reports and Transmission as filed by the gas utilities in the US because the data on |

30 mains that could be 100 years old may not be reliable. B&V has made no estimates but has

31 corrected data based on either company corrected filings or adjustments for an obvious error



such as entering data in a wrong column based on the actual data for the previous and
 succeeding year.

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5.4 Please provide a precise definition of the substation capacity variable used in the electric study? What is the source of the substation capacity data?

9 **Response:**

- 10 B&V provides the following response.
- 11 The substation capacity data is from Form 1 as reported by Ventyx. It represents the installed
- 12 capacity for all substations of the utility in MVa of each substation summed for all substations.



1 6.0 Reference: B&V Electric Productivity Report, p. 10 and Appendix D2, Schedule 2

Supplemental Information Request (IR) No. 3 on PBR Methodology

- 2 "The ex post cost of capital is measured as Operating Revenue excluding production3 costs and all other operating and maintenance expenses".
- FEI consultant Black & Veatch has provided databases for Electric Utilities to support
 their productivity calculations. Column E of the Electric Utility Data Base contains data
 labeled Operating Revenue less Production Expense.
- 6.1 Is it the case that revenues associated with the depreciation and return on rate
 base for power generation are included in this net revenue calculation, which
 provides the denominator for the O&M revenue share calculation?
- 10

11 Response:

- 12 B&V provides the following response.
- Yes.
 6.2 If not, how has the return to capital of generation assets been removed?
 Response:
 B&V provides the following response.
- 21 Generation return has not been removed.



Submission Date:

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7.0 **Reference:** Application for Approval of a Multi-Year Performance Based 1 2 Ratemaking Plan for 2014 through 2018 Volume 2 – Appendices, 3 Appendix D2, Schedule 2: Electric Utility Data Base

FEI consultant Black & Veatch has provided a database for electric utilities to support 4 5 their productivity calculations.

6 7.1 Has any attempt been made to allocate some portion of Administrative and 7 General Expenses to power production expense and remove it from the O&M 8 less production values in column W of the Electric Utility Data Base?

10 Response:

11 B&V provides the following response.

12 No allocation of costs for A&G has been made. In order to do that type of analysis one would 13 have to perform a COSA for each utility for each year. B&V use a simplifying assumption that 14 the portion of A&G related to production remains essentially the same over the period. B&V 15 does not believe the detail or granularity proposed by the IR adds incremental value for the cost 16 and resources required. Further, the issue does not apply to those utilities that provide 17 unbundled services in competitive markets or that purchase power from others in the market 18 providing only transmission or distribution.

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7.2 Has any attempt been made to allocate a portion of income taxes and other taxes implicit in operating revenues to production operations and removed from the cost calculation in column E?

26 Response:

27 B&V provides the following response.

28 No. In order to do that type of analysis one would have to perform a COSA for each utility for 29 each year. B&V use a simplifying assumption that the portion of income taxes and other taxes 30 implicit in operating revenues related to production remains essentially the same over the 31 period. B&V does not believe the detail or granularity proposed by the IR adds incremental 32 value for the cost and resources required. Further, the issue does not apply to those utilities 33 that provide unbundled services in competitive markets or that purchase power from others in 34 the market providing only transmission or distribution.



Submission Date:

December 6, 2013

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7.3 Does B&V implicitly assume that 100% of A&G, O&M and/or Taxes should be allocated non-production operations?

6 7

- Response:
- 8 B&V provides the following response.

9 B&V only assumes that for those utilities that have production operations that they No. 10 represent a similar share of costs over the period of the analysis. In order to do that type of 11 analysis one would have to perform a COSA for each utility for each year. B&V use a 12 simplifying assumption that the portion of A&G, O&M and taxes related to production remains essentially the same over the period. B&V does not believe the detail or granularity proposed 13 14 by the IR adds incremental value for the cost and resources required.



| 1 | 8.0 | Refer | ence: Application for Approval of a Multi-Year Performance Based |
|------------------------|--------------|------------------|--|
| 2 | | | Ratemaking Plan for 2014 through 2018 Volume 2 – Appendices, |
| 3 | | | Appendix D2, Schedule 2: Electric Utility Data Base |
| 4 5 | | FEI co of the | onsultant Black & Veatch has provided databases for Electric Utilities. Column AA Electric Utility Data Base calculations of the Customers/Density Index. |
| 6 7 8 9 10 | | 8.1 | Please confirm that the percent change by year of column AG of the Electric Utility Database labeled Customers Adjusted for Density is equal to the percent change by year of the sum of columns Y and Z labeled Miles of Transmission and Miles of Distribution respectively. |
| 11 | <u>Respo</u> | onse: | |
| 12 | B&V p | rovides | the following response. |
| 13 | Confirr | med. | |



Page 17

| 1 | 9.0 F | Reference: | Fortis BC Energy Performance Based Ratemaking Revenue | | | | | | | | | |
|------------------|---------------|-------------------------------|---|--|--|--|--|--|--|--|--|--|
| 2 | | | Requirement 2014-2018. Exhibit B-1-1 Appendix D2, Schedule 2: Gas | | | | | | | | | |
| 3 | | LDC Data Base | | | | | | | | | | |
| 4 5 | F | EI consultar | nt Black & Veatch has provided databases for Gas LDCs. Column AA of tility Data Base calculations of the Customers/Density Index. | | | | | | | | | |
| 6 7 8 9 | ç | 9.1 Please Datab year o | e confirm that the percent change by year of column AA of the Natural Gas ase labeled Customers/Density Index is equal to the percent change by f column N labeled Total Miles of Pipe. | | | | | | | | | |
| 10 | <u>Respon</u> | se: | | | | | | | | | | |
| 11 | B&V pro | vides the foll | owing response. | | | | | | | | | |
| 12 | Confirm | ed. | | | | | | | | | | |

Supplemental Information Request (IR) No. 3 on PBR Methodology



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1 **10.0** Reference: Electric Productivity Study of Black and Veatch

- 2 The B&V study measures the trend in the productivity of US electric utilities in the 3 provision of power transmission and distribution services.
- 4 10.1 Please provide a recent estimate of the shares of generation, transmission, 5 distributor (distribution and customer care), and administrative and general 6 services in the O&M expenses, net plant value, and pro forma total cost of 7 service of Fortis BC. A recent rate case filing can if desired be used for this 8 purpose.

10 **Response:**

9

11 FBC has prepared the following high level analysis based on 2012 Revenue Requirements.

| | Total | Power Supply | Transmission | Distribution/ Customer Service | General Plant/ Other | Comments |
|---------------------------------------|-----------|--------------|--------------|--------------------------------------|-------------------------|-----------------------------|
| Capital Ratio: | | | | | | |
| Rate Base | 1,112,302 | 189,652 | 409,039 | 424,148 | 89,464 | |
| Rate Base Ratio | 100.0% | 17.1% | 36.8% | 38.1% | 8.0% | |
| | 100.070 | 17.176 | 00.070 | 00.176 | 0.070 | |
| O&M Ratio | | | | | | |
| Not ORM Exponso | 12 971 | 4 202 | 0.512 | 10 764 | 10.204 | |
| | 43,074 | 4,302 | 9,010 | 19,704 | 10,294 | |
| Net O&M Expense Ratio | 100.0% | 9.8% | 21.7% | 45.0% | 23.5% | |
| Revenue Ratio: | | | | | | |
| Revenue | 287.445 | 125.903 | 65,175 | 74.881 | 21,487 | |
| Revenue Patio | 100.0% | 13.8% | 22 7% | 26.1% | 7 5% | |
| | 100.0 % | 43.0 % | 22.1 /8 | 20.178 | 1.578 | |
| Revenue Analysis | | | | | | |
| Power Supply | | | | | | |
| Power Purchases | 87,149 | 87,149 | - | - | - | Power Supply |
| Water Fees | 9,353 | 9,353 | - | - | - | Power Supply |
| Operating | 96,502 | 96,502 | - | - | - | |
| Net O&M Expense | 43 874 | 4 302 | 9 513 | 19 764 | 10 294 | |
| Wheeling | 4 725 | -,002 | 4 725 | - | - | Transmission |
| Other Income | (7,481) | (1,226) | (2,790) | (2,771) | (694) | Estimated |
| | 41,118 | 3,076 | 11,448 | 16,993 | 9,600 | |
| Taxes | | | | | | |
| Property Taxes | 14,532 | 2,478 | 5,344 | 5,541 | 1,169 | Allocated on Rate Base |
| Income Taxes | 6,165 | 1,051 | 2,267 | 2,351 | 496 | Allocated as Cost of Equity |
| Financing | 20,697 | 3,529 | 7,011 | 7,092 | 1,005 | |
| Cost of Debt | 40,182 | 6.851 | 14,776 | 15.322 | 3,232 | Allocated on Rate Base |
| Cost of Equity | 44.047 | 7,510 | 16,198 | 16,796 | 3,543 | Allocated on Rate Base |
| Depreciation and Amortization | 49,178 | 8,385 | 18,085 | 18,753 | 3,955 | Allocated on Rate Base |
| | 133,407 | 22,746 | 49,059 | 50,871 | 10,730 | |
| True Ups & Flowthrough | | | | | | |
| Prior Year Incentive True Up | (380) | - | - | - | (380) | |
| Interest Expense Flowthrough | (835) | (142) | (307) | (318) | (67) | Allocated on Rate Base |
| Shaw Lassing Bouppup Flowthrough | (59) | - | (59) | - (97) | - | Transmission/Distribution |
| Water Fees Rate Reduction Flowthrough | (223) | (223) | - | - | | Power Supply |
| Celgar Tariff Difference | (1.990) | - | (1.990) | - | - | Transmission |
| Overcollection 2012 | 1,941 | 850 | 440 | 506 | 145 | Allocated on Revenue |
| ROE Sharing Incentives | (2,559) | (436) | (941) | (976) | (206) | Allocated on Rate Base |
| | (4,280) | 49 | (2,944) | (876) | (508) | |
| Total Revenue Requirement | 287,445 | 125,903 | 65,175 | 74,881 | 21,487 | |
| | | | | | | |
| Total Revenue Requirement % | 100.0% | 43.8% | 22.7% | 26.1% | 7.5% | |
| | | | | | | |



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1 11.0 **Reference: B&V Electric Productivity Studies**

2 "We have included all net plant for electric utilities as well as all costs including customer 3 accounting costs and Administrative and General ("A&G") overheads. It is important to 4 include these costs because their exclusion would result in a substantial over-estimation 5 of the productivity associated with electric delivery service since the exclusion of many of 6 the costs associated with plant maintenance and overhead costs associated with labor 7 are included in the A&G cost category. Failure to include these costs under-estimates 8 changes in the cost of inputs and thus overestimates the productivity of labor resources.

- 9 11.1 Please explain why the inclusion of A&G expenses would slow the growth in 10 measured TFP.
- 11

12 **Response:**

13 B&V provides the following response.

14 A&G includes inputs critical to the delivery of distribution service including outside services that 15 may replace direct utility employees to provide services (input substitution). Excluding certain 16 overhead costs that are directly related to labor understates the marginal cost of labor and 17 therefore the efficient level of labor resources used in production. Finally it excludes the inputs 18 associated with protecting employees and the system from catastrophic events and other similar 19 inputs required by a prudent company to manage the system efficiently.

- 20
- 21

- 22 23

If these expenses are linked to labor, which B&C has noted has relatively rapid 11.2 productivity growth, wouldn't TFP growth actually accelerate with A&G expenses included?

25 26

24

27 **Response:**

- 28 No. Companies look at the total compensation of an employee for determining the portion of 29 productivity needed to justify the compensation.
- 30



1 12.0 Reference: B&V Electric Productivity Study, p. 3

- 2 "During periods of significant infrastructure replacement (sustainment capital) costs grow
 3 more rapidly than output. Thus TFP is negative".
- 4 12.1 Please confirm that TFP is the difference between output and input quantity 5 growth and not the difference between output and cost growth.

7 **Response:**

- 8 Confirmed. Cost as used in the quoted sentence refers to the input replacement process and 9 indicates the magnitude of the impact on the revenue requirement and the utility production 10 function.
- 11

6

12

13

- 12.2 Is the brisk cost growth occasioned by significant infrastructure replacement
 solely a matter of TFP growth or is it also a matter of input price growth?
- 16

17 <u>Response:</u>

- 18 Infrastructure replacement has several impacts on TFP because it also has impacts on other19 inputs such as labor and materials for system maintenance.
- 20
- 21
- 22
- 12.3 Please provide empirical substantiation, from the B&V gas and electric studies
 and other studies, that TFP is likely to be negative during a period of significant
 infrastructure replacement,
- 26

27 Response:

- 28 B&V provides the following response.
- The basic logic of this statement is that the quantity of input increases with no change in output hence negative TFP.



| FortisBC Energy Inc. (FEI) and FortisBC Inc. (FBC) (collectively the Companies) Applications for Approval of a Multi-Year Performance Based Ratemaking Plan for 2014 through 2018 (the Applications) | Submission Date: December 6, 2013 | |
|--|--------------------------------------|--|
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1 13.0 Reference: B&V Electric Productivity Study, p. 4

"In testimony before the Alberta Utilities Commission (AUC), several witnesses
discussed a change in the trend occurring in the US electric utility data in the NERA
Economic Consulting (NERA) study used to estimate TFP around 1999 or 2000. This
roughly corresponds to the period when broad-based infrastructure replacement
programs were being implemented by electric utilities...Over the last 9 year period, the
TFPs were significantly negative overall".

- 8 13.1 Please provide empirical evidence to substantiate the contention that "broad-based infrastructure replacement programs" of electric utilities accelerated over this period.
- 11

12 **Response:**

13 Please refer to the response to FEI-FBC CEC PBR IR 3.61.9.



1 14.0 Reference: FortisBC Energy Testimony, p. 49

- 2 "An index-based TFP may not yield a reliable estimate of future productivity gains if
 3 business conditions in the future differ from the past".
- 4 14.1 Can the same not be said of the Kahn method?

5

6 **Response:**

- 7 B&V provides the following response.
- 8 Yes. The relevant question as always in regulation is which forecast is better and indexed TFP
- 9 has a number of drawbacks that make the results suspect from a practical perspective.



15.0 **Reference:** Fortis BC Energy Testimony p. 56 and FBC Testimony, p. 62

- 2 "Excluded from the O&M formula approach are pensions and OPEBs, insurance and also the O&M related to Rate Schedule 16." 3
- These expenses are also Y factored in the FBC proposal. 4
 - 15.1 Shouldn't the analogous expenses be excluded from the B&V calculations on the same grounds that the exclusion of major plant additions requires an adjustment in X?
- 7 8

5

6

1

9 **Response:**

- 10 B&V's calculations are based on the industry wide analysis. B&V did not attempt to model all of
- 11 the aspects of the PBR Plan. Rather, those factors entered into our view about what the
- 12 ultimate X-Factor proposal should be.
- 13
- 14
- 15
- 16 15.2 Please recalculate the gas and electric productivity trend with pension and 17 benefit expenses excluded.
- 18

19 Response:

- 20 The data for this analysis has not been collected. Please also refer to response to FEI-FBC 21 CEC PBR Supplemental IR 3.15.1.
- 22
- 23

- 24
- 25 15.3 Do the utilities also incur substantial DSM expenses and are these also Y 26 factored?
- 27
- 28 Response:
- 29 Yes, FEI and FBC incur significant DSM expenses as a result of Government policy and these 30 are outside of the O&M and capital formulas (i.e. Y-factored).

31



Page 24

1 2

- 15.4 What is the outlook for growth in the DSM expenses of each company during the proposed plan period?
- 3 4

5 Response:

- 6 The Companies interpret this question to refer to the DSM expenditures for each company that
- 7 go into the various DSM deferral accounts. These amounts are not included in the proposed
- 8 PBR formulas.
- 9 The table below shows the approved/forecast amounts for 2013 and the requested amounts
- 10 from 2014 – 2018 (in thousands), along with the percentage change year-over-year. Amounts
- 11 do not include inflation.

12 It can be seen in the case of the FEU that requested funding amounts are relatively stable, year-

- In the case of FBC there is a reduction in 2014, and stable funding amounts 13 over-year.
- 14 thereafter.

| | 2013 | 2013 | | | | | | | | | | |
|-------|--------------|-----------------------|---------------------|-----------------------|--------------------|----------------------|--------------------|-------------------------|----------|--------------------|----------|----------|
| | Forecast | Approved | 2014 | % change | 2015 | % change | 2016 | % change | 2017 | % change | 2018 | % change |
| EU | \$25,741 | \$35,574 | \$34,353 | -3.4% | \$36,537 | 6.3% | \$35,839 | -1.9% | \$35,388 | -1.3% | \$35,874 | 1.4% |
| BC | \$5,753 | \$7,878 | \$3,001 | -62% | \$3,087 | 2.9% | \$3,054 | -1.1% | \$3,100 | 1.5% | \$3,153 | 1.7% |
| | 15.5 P a | lease do re domina | a run th ated by | nat exclud DSM exp | des cus penses) | tomer se from bot | rvice ar :h B&V | nd inform calculatic | ation ex | kpenses (vell. | which | |
| Resp | onse: | | | | | | | | | | | |
| The d | lata for thi | e analvei | ic hac r | ot boon | colloct | od Dloo | | rofor to | | 00 to 55 | | |

24 CEC PBR Supplemental IR 3.15.1.



1 **16.0** Reference: Price Cap Proposals

2 The BCUC has expressed an interest in price cap plans.

3 16.1 Please forecast the trends in the principal billing determinants (those that account for most revenue) of each company during the proposed PBR plan term.

5

6 <u>Response:</u>

- 7 The principal billing determinants that account for most revenue are sales volumes.
- 8 The historic normalized actual gas volumes as well as the forecast normalized volumes for FEI
- 9 can be found in the FEI Application (Exhibit B-1-1), Appendix E2-5.
- 10 The electric volumes for FBC can be found in the FBC Application (Exhibit B-1-1), Appendix E2.



17.0 **Reference: B&V Productivity Research** 1

- 2 B&V's productivity research is seriously flawed. Some of the biggest errors can be 3 rectified provided that PEG can gain access to the spreadsheets containing the data.
- 4 Please provide the spreadsheets in executable form. 17.1
- 5
- 6 Response:
- 7 B&V provides the following response.
- 8 The spreadsheets contain proprietary data and cannot be provided in executable form.
- 9
- 10

11

- 12 17.2 Please identify the companies used in the final calculations. 13
- 14 Response:
- 15 B&V provides the following response.
- 16 All of the Companies on the spreadsheet were used.
- 17

- 18

19

- 20 17.3 Why was Ventyx data used for the electric research and SNL data for the gas 21 research?
- 22
- 23 **Response:**
- 24 B&V provides the following response:

25 SNL only reports financial data while Ventyx provides operating data as well. Thus Ventyx 26 provides the source data for the capacity measure of output as well as the financial data used in 27 the study. For gas, the SNL data was used with the PHMSA data to obtain the capacity variable 28 which is not reported in the financial data for gas utilities.