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December 19, 2007

**Via Email**  
**Original via mail**

Ms. Erica M. Hamilton  
Commission Secretary  
BC Utilities Commission  
Sixth Floor, 900 Howe Street, Box 250  
Vancouver, BC V6Z 2N3

Dear Ms. Hamilton:

***Re: An Application for a Certificate of Public Convenience and Necessity for the  
Advanced Metering Infrastructure Project***

Please find enclosed for filing 20 copies of FortisBC Inc.'s Application for a Certificate of Public Convenience and Necessity for the Advanced Metering Infrastructure Project pursuant to Sections 45 and 46 of the Utilities Commission Act.

Sincerely,

A handwritten signature in black ink, appearing to read "D. Bennett". The signature is stylized and cursive.

David Bennett  
Vice President, Regulatory Affairs  
and General Counsel

# **FORTISBC**

**AN APPLICATION FOR A  
CERTIFICATE OF PUBLIC CONVENIENCE AND NECESSITY**

**Advanced Metering Infrastructure (AMI) Project**

**December 19, 2007**

**FORTISBC INC.**

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1 **EXECUTIVE SUMMARY**

2 At FortisBC Inc. (“FortisBC” or “the Company”) the reading of electric meters to  
3 determine consumption for billing purposes has been a largely manual process for more  
4 than 100 years. Over 99 percent of FortisBC meters are read by meter readers who  
5 drive to every part of the service territory and manually record consumption at each  
6 meter.

7 Various improvements have been made to this fundamental business process over the  
8 past 20 years, but Advanced Metering Infrastructure (AMI) provides significant  
9 opportunities, including the ability to:

- 10 • reduce meter reading cost exposure to higher than average inflationary costs for  
11 labour and fuel;
- 12 • implement future innovative rate structures in support of the 2007 BC Energy  
13 Plan (the Energy Plan) where it is appropriate to do so;
- 14 • affordably obtain meter readings more frequently and on more flexible reading  
15 dates;
- 16 • eliminate the use of estimates and increase the level of accuracy of customer  
17 bills;
- 18 • reduce exposure of FortisBC employees to safety risks; and
- 19 • read meters without having to access customer premises.

20 Until recently, a wide-scale deployment of remotely-read meters that takes advantage of  
21 these opportunities has not been economically viable.

22 The AMI Project proposes to replace all existing FortisBC meters with AMI-enabled  
23 meters and implement AMI throughout FortisBC’s service territory over a three year  
24 period. FortisBC will require a capital investment of \$31.3 million to deploy AMI  
25 technology.

1 The implementation of AMI has a net present value impact on rates of -0.09 percent  
2 over a twenty-five year period. Details on the rate impact by year can be found in Table  
3 6.6.

4 The business benefits of AMI fall into one of three categories: those that will yield  
5 operational savings, those that the Company believes to be important but are difficult to  
6 quantify (soft benefits), and those benefits that could be achieved through future  
7 enhancements to the AMI. The Company expects to realize net annual operational  
8 savings of approximately \$2.59 million beginning in the first year after Project  
9 completion (2011). FortisBC intends to reduce the Operating and Maintenance (O&M)  
10 component of the revenue requirements by the full amount of operational savings  
11 resulting from AMI implementation and will address this aspect as part of the relevant  
12 revenue requirement process.

13 The basic elements of the Project include:

- 14 • the purchase and installation of solid-state, AMI-enabled meters;
- 15 • the design, purchase and installation of a network infrastructure capable of  
16 collecting remote readings and communicating them back to the Company; and
- 17 • upgrading the Company's information technology (IT) infrastructure to accept, bill  
18 and report on the interval readings provided by AMI.

19 Post implementation, the Company expects to deliver operational savings and other  
20 related benefits in:

- 21 • meter reading;
- 22 • customer service;
- 23 • transmission and distribution (T&D) operations;
- 24 • T&D planning;
- 25 • finance and forecasting; and
- 26 • revenue protection.

27 In the future, AMI will support several policy initiatives identified in the Energy Plan.

28 Specifically, AMI will:

FORTISBC INC.  
ADVANCED METERING INFRASTRUCTURE (AMI) PROJECT

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- 1       • reduce greenhouse gas emissions by an estimated 217.6 tonnes annually due to
- 2       the elimination of vehicle use for reading meters;
- 3       • permit FortisBC to pursue cost effective and competitive demand side
- 4       management opportunities, and to explore new rate structures that promote
- 5       energy efficiency and conservation; and
- 6       • provide customers access to consumption information to raise awareness and
- 7       provide the tools necessary to conserve energy.

8       The Company is seeking approval to proceed with the implementation of AMI  
9       technology that will satisfy all of the identified needs and deliver the benefits identified  
10      within this Application.

1    **1.    THE APPLICATION**

2    FortisBC hereby applies (the Application) to the British Columbia Utilities Commission,  
3    (the Commission) pursuant to Sections 45 and 46 of the Utilities Commission Act, for a  
4    Certificate of Public Convenience and Necessity (CPCN) for the AMI Project (the  
5    Project) at a cost of approximately \$31.3 million.

6    Following Commission approval of the Application, the Company will issue a Request  
7    for Proposal (RFP) to vendors of AMI technologies, and expects to execute contracts for  
8    the Project during 2008. FortisBC will file a Revised Project Cost Estimate within 30  
9    days of execution of all major contracts. If the Revised Project Cost Estimate exceeds  
10   110 percent of the cost estimate set out in this Application, FortisBC will provide a  
11   detailed variance analysis and justification to the Commission.

12   FortisBC also requests an accounting order, consistent with the Canadian Institute of  
13   Chartered Accountants (CICA) Handbook, to defer the net book value, less proceeds of  
14   disposal, of the meters to be retired, and to amortize the deferred amount at the existing  
15   depreciation rate for meters, 3.5 percent.

16   **1.1   Proposed Regulatory Process**

17   The Company believes that the nature of this Project is such that a written process  
18   consisting of Information Requests from a Commission Panel is appropriate.

19   The following regulatory timetable is suggested.

|   |                   |
|---|-------------------|
| 20   Commission Information Request No. 1 (IR1) | January 29, 2008  |
| 21   FortisBC Response to Commission IR1        | February 14, 2008 |
| 22   Commission Information Request No. 2 (IR2) | February 27, 2008 |
| 23   FortisBC Response to Commission IR2        | March 14, 2008    |

1   **2.     THE APPLICANT**

2   **2.1    Name, Address, and Nature of Business**

3       FortisBC Inc.  
4       1975 Springfield Road, Suite 100  
5       Kelowna, BC V1Y 7V7

6   FortisBC is an investor-owned, integrated utility engaged in the business of generation,  
7   transmission, distribution and sale of electricity in the southern interior of British  
8   Columbia. The Company serves more than 152,000 customers directly and indirectly,  
9   and employs approximately 570 full time and part time people. FortisBC was  
10   incorporated in 1897 and is regulated under the Utilities Commission Act of British  
11   Columbia.

12   **2.2    Financial and Technical Capacity**

13   FortisBC owns assets of approximately \$850 million, including four hydroelectric  
14   generating plants with a combined capacity of 223 megawatts and approximately 6,750  
15   kilometres of transmission and distribution power lines for the delivery of electricity to  
16   major load centers and customers in its service area.

17   **2.3    Contact Persons**

18       **Regulatory/Legal Contact:**

19       Dennis Swanson  
20       Director, Regulatory Affairs  
21       1975 Springfield Road, Suite 100  
22       Kelowna, BC V1Y 7V7  
23       Phone (250) 717 0890           Fax (866) 605 9431  
24

25       **Technical Contact:**

26       Dawn Mehrer  
27       Manager, Customer Service  
28       1975 Springfield Road, Suite 100  
29       Kelowna, BC V1Y 7V7  
30       Phone (250) 469 8011           Fax (866) 429 9033



1   **3.     PROJECT NEED**

2   **3.1    Description of the Existing System**

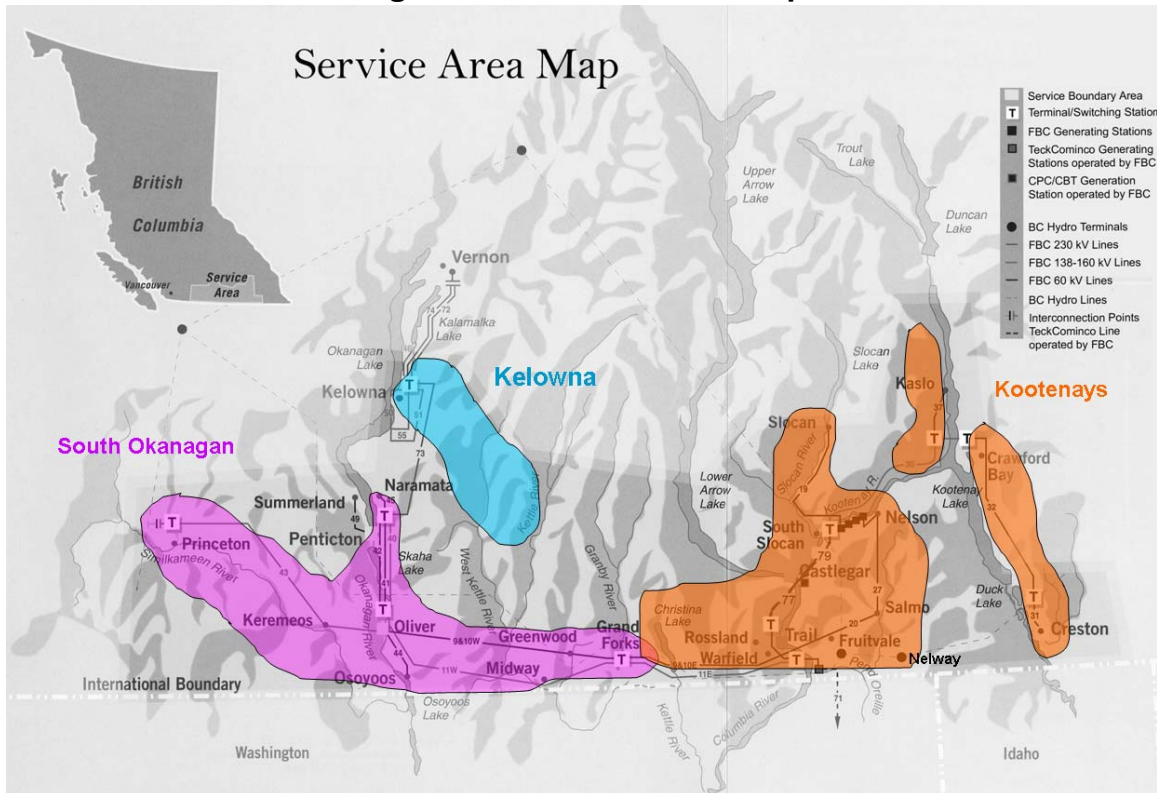
3   The meter reading workforce is comprised of 20 employees including 3 lead-hands, 14  
4   regular full time meter readers, 1 regular part time meter reader, a meter data  
5   management analyst and a supervisor. Meter readers are members of the International  
6   Brotherhood of Electrical Workers Union, Local 213, the meter data management  
7   analyst is a member of the Canadian Office and Professional Employees Union, Local  
8   378, and the supervisor is a non-union position.

9   The meter data management analyst is responsible for the upload of meter readings to  
10  the billing system and for administrative support to the meter reading function. The  
11  meter reading supervisor is responsible for the day-to-day supervision of the meter  
12  reading staff including scheduling, resource management and the safety of the meter  
13  readers.

14  The meter reading function is organized geographically into three areas; Kelowna,  
15  South Okanagan and the Kootenay regions. Each area is responsible for a set of  
16  routes which are scheduled each day for approximately 20 read-days per month.

- 1 Figure 3.1 below shows the FortisBC service territory and indicates each of the current
- 2 meter reading regions.

**Figure 3.1: Service Area Map**



3 Currently, over 99 percent of FortisBC meters are manually read by a meter reader,  
4 requiring an on-site visit to each meter location. The readings are recorded in a  
5 handheld meter reading unit, and at the end of each day the meter reader must return to  
6 an office and upload the readings into the Customer Information System (CIS) billing  
7 system.

8 In addition to the regular schedule, readings are also taken each time a customer  
9 requests a move in or out of a premise. Re-reads may be required to verify or correct  
10 previous readings. These additional readings, also known as soft reads, are printed  
11 daily at each of the local FortisBC offices and assigned to the readers by the lead-  
12 hands. Once the readings have been manually recorded on paper, they are faxed to  
13 the contact center where agents key the readings into the CIS billing system. If a soft  
14 read is not provided on the exact day the customer is moving, the agent manually  
15 calculates an estimate and enters it into the CIS billing system. The costs associated

1 with the soft read process represent approximately ten percent of the total meter  
2 reading costs.

3 The timely and accurate collection of meter data requires a meter reading department  
4 comprised of a staff of twenty employees with all but one of those employees requiring  
5 a company vehicle. This number is partly driven by the low density of the customer  
6 base. The average turnover rate for meter readers over the last 4 years was 35 percent  
7 per year. It is anticipated that this turnover rate will be slightly higher in the next five  
8 years due to the competitive labour market and increasing opportunities in other areas  
9 of field operations. It takes 90 days before a new meter reader attains an acceptable  
10 level of knowledge, productivity and accuracy. Exposure to labour and fuel costs  
11 means that meter reading is subject to higher-than-average inflationary pressures.

12 Technical support for the meter reading handheld units is provided via a yearly  
13 maintenance contract with the vendor as well as support from an internal IT resource.

14 Overall, the current meter reading process has been reliable and has produced  
15 adequate results for customers. However, the implementation of an AMI system will  
16 allow the Company to achieve more accurate readings and reduce costs, while also  
17 providing further benefits to customers in the future.

### 18 **3.2 Customers Served**

19 The AMI implementation will target all direct FortisBC customers now served by the  
20 manual meter reading process. This will encompass approximately 108,000 meters.

1   **3.3   Summary**

2   The need for an AMI implementation is driven by a number of factors, the most  
3   important of which are directly related to the practices and costs of conventional meter  
4   reading. The primary limitations of the existing process are as follows:

- 5       • Meter reading is costly and is exposed to higher than average inflation due to  
6       labour and fuel components;
- 7       • Existing meters are not capable of adapting to non-standard rate structures;
- 8       • Meter readings can be affordably obtained on only a fixed bi-monthly schedule;
- 9       • FortisBC employees are exposed to safety risks;
- 10      • Access to customer premises is required, which can be inconvenient to  
11      customers and often requires the use of billing estimates.

12   The costs of AMI technologies have declined to a point where these limitations can now  
13   be addressed with an AMI implementation. Moreover, the enhanced customer service  
14   benefits associated with a complete AMI implementation will help to deliver better and  
15   more cost-effective services that are expected to improve customer satisfaction.

1    **4.     PROJECT DESCRIPTION**

2    This Project proposes to replace all existing meters with AMI-enabled meters and  
3    implement an AMI throughout the Company's service territory over a three year period.  
4    The three years includes one year for the approval and Request for Proposal (RFP)  
5    process and a two year deployment. Components of this Project include remote  
6    reading capability for all electric meters, installation of a communications system to  
7    transmit meter data and integration of the AMI system with FortisBC's information  
8    systems.

9    **4.1    Benefits of AMI**

10   The following Project benefits address the business needs listed in section 3.3. The  
11   benefits of AMI fall into one of three categories: those that will yield quantifiable  
12   operational savings, those that are important but are difficult to quantify (soft benefits),  
13   and those benefits that will be available in the future. FortisBC expects to realize net  
14   annual operational savings of approximately \$2.59 million in the first year after Project  
15   completion (2011).

16   **4.1.1   AMI Benefits Yielding Operational Savings:**

17   Total operations savings from the Project are summarized in Table 4.1.1 below.

18                   **Table 4.1.1: Total AMI Cost Savings**

| <b>Category</b>                 | <b>Annual Savings<br/>(\$000s)</b> |
|---------------------------------|------------------------------------|
| Meter Reading                   | 2,491                              |
| T&D Operational                 | 318                                |
| Customer Service                | 307                                |
| Operating Expenses AMI          | (524)                              |
| <b>Total Net Annual Savings</b> | <b>2,592</b>                       |

19    Note: The annual savings calculated here are related to 2011 dollars and forecast customer growth.

1 **4.1.1.1 Meter Reading Savings**

2 The implementation of AMI has a direct impact on meter reading costs by eliminating  
3 the need for certain labour and non-labour costs associated with regular scheduled  
4 meter reads and soft reads. Labour cost savings include salaries and benefits for 18  
5 meter readers, the supervisor and administrative support.

6 Non-labour cost savings include vehicle expenses, general administrative expenses  
7 (meals, travel, phones etc.) and the cost required for the annual support for the  
8 handheld units from the vendor.

9 The following chart indicates the total annual cost savings related to meter reading after  
10 the full deployment of AMI technology.

**Table 4.1.1.1: Meter Reading Cost Savings**

|   | <b>Annual Savings<br/>(\$000s)</b> |
|---|------------------------------------|
| Total Operating Labour (Incl. Benefits) | 1,864                              |
| Total Non-Labour Operating              | 136                                |
| Vehicle Expenses                        | 462                                |
| Handheld Support                        | 29                                 |
| <b>Total Annual Savings</b>             | <b>2,491</b>                       |

11 Note: The annual savings calculated here are related to 2011 dollars and forecast customer growth.

12 **4.1.1.2 T&D Operational Savings**

13 In addition to direct meter reading costs, there are other T&D Operational savings to be  
14 realized from having the AMI system in place as shown in Table 4.1.1.2 below.

**Table 4.1.1.2: Operations Cost Savings**

|                             | <b>Annual Savings<br/>(\$000s)</b> |
|-----------------------------|------------------------------------|
| Reduced Meter Exchanges     | 293                                |
| Outage and Restoration      | 25                                 |
| <b>Total Annual Savings</b> | <b>318</b>                         |

15 Note: The annual savings calculated are related to 2011 dollars and forecast customer growth.

1       **Reduced Meter Exchanges:** To comply with Measurement Canada standards,  
2       electronic meters require testing on 16 percent of the meters at year ten and year  
3       sixteen. Because nearly the entire meter population will be replaced with new  
4       meters, FortisBC expects to avoid meter compliance exchanges and save \$293,000  
5       per year for ten years post implementation. After year ten, the cost of meter  
6       exchanges is expected to return to the previous level of expenses at \$293,000 per  
7       year

8       **Outage and Restoration:** A full deployment of AMI will provide real time feedback  
9       that will pinpoint the location and number of customers without power. This  
10      information will facilitate improved identification of the scope of the outage and assist  
11      with the prioritization of restoration. In addition, real time power outage notification  
12      will help to identify any “nested” outages within larger outages after power has been  
13      restored. This will ensure that power is restored to 100 percent of affected  
14      customers prior to work crews leaving the area.

15      The AMI system will provide confirmation of the status of a customer’s electrical  
16      supply at the meter when an interruption is reported. Where the meter status  
17      confirms that the interruption is not related to FortisBC’s system, unnecessary  
18      dispatching of crews into the field can be avoided.

19      This information related to outage management, will not only enhance customer  
20      satisfaction, but is expected to reduce operating costs by approximately \$25,000 per  
21      year.

1   **4.1.1.3       Customer Service Savings**

2   Customer Service cost savings result primarily from the improved data provided by the  
3   AMI system. These are reflected in Table 4.1.1.3 below.

**Table 4.1.1.3: Customer Service Cost Savings**

| Cost Category                               | Annual Savings (\$000s) |
|---|-------------------------|
| Reduced Calls Due to Billing Issues         | 169                     |
| Reduced Billing Errors Requiring Correction | 96                      |
| Data Entry for Soft Reads                   | 42                      |
| <b>Total Annual Savings</b>                 | <b>307</b>              |

4   Note: The annual savings calculated here are related to 2011 dollars and forecast customer growth.

5    **Reduced Calls Due to Billing Issues:** In 2006, FortisBC received almost 53,000  
6    billing enquiries from customers. With more accurate readings and reduced  
7    estimates that will be provided by AMI, it is estimated that billing related calls will  
8    decrease by at least 25 percent resulting in an increase to customer satisfaction and  
9    a reduction in costs associated with these calls. The cost savings are expected to  
10   be \$169,000 in the first year post-implementation.

11   **Reduced Billing Errors Requiring Correction:** In 2006, FortisBC corrected  
12   approximately 14,000 bills relating to incorrect meter readings or billing estimates.  
13   With the implementation of AMI, it is anticipated that these errors will be almost  
14   completely eliminated. This will result in cost savings of \$96,000 per year which is  
15   related to the correction of these error types.

16   **Data Entry for Soft Reads:** The daily soft read process would be completed using  
17   an interface with the AMI system rather than manually recording the readings on  
18   paper and then faxing the information to agents at the Contact Center. This process  
19   will result in a more efficient process and in cost savings of approximately \$42,000.  
20   This will also serve to increase the level of accuracy for these readings thereby  
21   enhancing customer service.



1 **4.1.1.4 Operating Expenses AMI:**

2 Support of the AMI system will require additions to operating expenses. The total  
3 expected annual operating expenses are approximately \$524,000. These expenses are  
4 detailed in Table 4.1.1.4.

**Table 4.1.1.4: Summary of Annual Ongoing Operating Expenses**

|                                 | <b>Estimated Costs<br/>(\$000s)</b> |
|---------------------------------|-------------------------------------|
| (i) Labour                      | 296                                 |
| (ii) Software Service Agreement | 38                                  |
| (iii) Communications            | 142                                 |
| (iv) Equipment Replacements     | 48                                  |
| <b>Total Operating Expenses</b> | <b>524</b>                          |

5 Effectively operating an installed AMI system requires three new positions to manage  
6 the operation and maintenance of these new systems. The following additional labour  
7 operating expenses are required for the AMI system:

8 Two additional IT resources will be required once the AMI deployment is complete. One  
9 resource will be responsible for maintaining the AMI database and producing reports  
10 and the other will be responsible for maintaining the communications infrastructure.

11 One additional Customer Service employee will be required to manage the data within  
12 the AMI system.

13 The total labour costs are expected to be approximately \$296,000 per year.

14 Ongoing software service agreement costs are expected to be approximately \$38,000  
15 per year.

16 Ongoing communications costs relating to getting the AMI data back from the meters is  
17 expected to be approximately \$142,000 per year.

18 Contingency funds related to equipment replacements and maintenance is budgeted at  
19 \$48,000 per year.

1 **4.1.2 AMI Soft Benefits:**

2 As noted in the previous section, AMI will result in direct operations savings. In  
 3 addition, FortisBC expects that the AMI system will result in a number of additional  
 4 benefits that are difficult to quantify and are referred to as “soft benefits”, including the  
 5 following:

**Table 4.1.2: AMI Soft Benefits**

| <b>Benefit Type</b>                                | <b>Benefit Description</b>                        |
|--|---|
| Customer Service                                   | Reduced Estimates Due to Missed Reads             |
|  | Reduced Equal Payment Plan Estimates              |
|  | Actual Reads on the Day of the Move In / Out      |
|  | Access to Customer Premises not required          |
|  | Improved High Bill Resolution                     |
|  | Consolidated Billing Options                      |
|  | Flexible Billing Dates                            |
|  | Customer Load Profiles                            |
|  | Enhanced Meter Reading Accuracy                   |
|  | Operations  |
| Improved Accuracy of Outage Reliability Statistics |   |
| Avoided TOU Meter Maintenance                      |   |
| Enhanced System Modeling                           |   |
| Improved Employee Safety                           |   |
| Targeted Upgrades                                  |   |
| Reporting  | Improved Financial Reporting and Load Forecasting |
| Revenue Protection                                 | Quality Check During Installation                 |
|  | Ease of Reconciliation from Feeder to Meter       |

6 **Reduced Estimates Due to Missed Reads:** Estimated bills are often a source of  
 7 customer dissatisfaction. In the FortisBC second quarter 2007 Customer  
 8 Satisfaction Survey, the percentage of customers indicating their satisfaction with  
 9 the accuracy of metering reading as 9 out of 10 or higher (10 being most satisfied)  
 10 was 57 percent. Despite reading over 97 percent of meters when scheduled in

1 2006, approximately 17,400 scheduled meter reads were still estimated due to  
2 various reasons (staffing, access, severe weather conditions).

3 Meter read estimates are based on historical information and do not reflect home  
4 improvements or changes in consumption patterns. For these reasons, it is difficult  
5 to make estimates accurate. AMI has the capacity to eliminate the practice of  
6 estimating meter readings by ensuring that 100 percent of all meters in the service  
7 territory can be read when scheduled, regardless of weather conditions or meter  
8 location.

9 **Reduced Equal Payment Plan Estimates:** Currently, customers on the Equal  
10 Payment Plan receive an estimated bill every second month. This can cause  
11 confusion for customers when the estimate is inaccurate and can require billing  
12 corrections once the meter is read the following month. With AMI, customers will  
13 receive an actual reading each month which would provide a more accurate status  
14 of the equal payment plan balance. It is estimated that there are approximately  
15 75,000 estimates annually required by the equal payment plan option.

16 **Actual Reads on the Day of the Move In / Out:** It is difficult to complete soft  
17 readings on the exact day of the customer move. The actual read can sometimes  
18 be five to seven days later which is then adjusted by the agent entering the reading.  
19 Full deployment of AMI would ensure that opening and closing bills would be based  
20 on actual readings.

21 **Access to Customer Premises not required:** Meter readers must access  
22 customer property in order to obtain manual meter readings. Premises with an  
23 access issue generally receive estimates until the access problem can be resolved.  
24 In 2006, there were over 60 customer complaints related to the meter reading  
25 department, the majority of which were due to private property access issues. The  
26 AMI Project will minimize the need for employees to access customer premises.  
27 This reduces access issues with customers such as keys, locked gates, pass codes  
28 and dogs. It also reduces the risk of damage to customer property due to meter  
29 readers being on site.

1       **Improved High Bill Resolution:** The AMI system includes an enhancement that  
2       allows customers to use a secure login over the internet to view their meter read  
3       data in detail. It is anticipated that access to this data will help facilitate quicker  
4       resolution of high bill inquiries. In addition, contact centre staff will be able to view  
5       individual meter data when addressing customer high bill complaints, identifying the  
6       date and time when the high consumption occurred. In many cases, this detailed  
7       consumption information is expected to satisfy customer concerns.

8       **Consolidated Billing Options:** In the past, FortisBC has received requests from  
9       customers to receive a single bill for businesses that have multiple locations under  
10      the same ownership. At times, these services may be in different locations, on  
11      different meter reading routes which are read at different times of the meter reading  
12      cycle. Because of this, FortisBC has been unable to accommodate the majority of  
13      these requests. AMI technology will provide the ability to read meters at different  
14      locations simultaneously to facilitate bill consolidation for these customers.

15      **Flexible Billing Dates:** AMI would potentially allow customers to choose a billing  
16      date that meets their needs rather than be restricted to the date dictated by their  
17      route.

18      **Customer Load Profiles:** Currently, when customers are profiled by the  
19      PowerSense group, a separate meter is installed at the premise to monitor  
20      consumption patterns. This information is then used to help explain high bill issues  
21      or to suggest energy efficiency improvements. An AMI system providing readings at  
22      regular intervals would allow FortisBC staff to profile a customer's usage in a less  
23      obtrusive and more accurate way. Not only would this be more convenient for  
24      customers, but would also reduce the time required to install/remove the meter,  
25      complete the analysis and provide recommendations.

26      **Enhanced Meter Reading Accuracy:** The manual nature of the current meter  
27      reading process can cause errors due to the meter being misread or due to a keying  
28      error by the reader. Although major errors are most often caught by edits in the  
29      billing program, smaller errors may go un-noticed until the following bill is issued and

1 it needs to be corrected. The accuracy of meter readings provided by the AMI  
2 system will ensure increased customer satisfaction and reduce the number of errors  
3 on customer bills.

4 **Virtual Disconnect on Move-Out:** The AMI system can be used to flag accounts  
5 where the previous account holder has moved out and no new account holder has  
6 applied for service. The system can then identify which accounts show electrical  
7 consumption over a certain limit. Only premises that are identified as exceeding a  
8 consumption threshold will be targeted for physical disconnection thereby reducing  
9 the number of disconnect and reconnect visits required.

10 **Improved Accuracy of Outage Reliability Statistics:** The data provided by AMI  
11 would provide more exact “time off” and “time on” for outage reliability and  
12 restoration statistics.

13 **Avoided TOU Meter Maintenance:** The AMI solution supports two-way  
14 communication allowing TOU meters to be re-programmed for changes in rate  
15 periods, time buckets or daylight savings times without physically visiting the meter.  
16 Without AMI, these meters must be physically removed, re-programmed and re-  
17 sealed through the certification program. This process is expensive and is  
18 inconvenient for the customer.

19 **Enhanced System Modeling:** An AMI system provides highly granular end-use  
20 load data, allowing modeling of the electrical network to a much higher degree of  
21 accuracy than is available today.

22 Planning relies on “system modeling” to predict performance of the network. As with  
23 any modeling exercise, the results are only as good as the inputs. The system  
24 planning model is comprised of the electrical network and load transported on that  
25 network. The network is defined by the electrical potential and impedance  
26 characteristics of the generation, wires and transformers and the connected load.  
27 Load is the end use of real and reactive power by the customer.

1 Currently, end use load distribution on a feeder is estimated as a percentage of the  
2 connected transformer capacity. AMI has the potential to improve modeling by  
3 providing system planners with precise average and interval loads at each metering  
4 point. In conjunction with substation automation, these improvements would allow  
5 thermal loading, voltage and loss performance to be calculated to a higher degree of  
6 accuracy.

7 **Improved Employee Safety:** The meter reading environment inevitably exposes  
8 employees to potential dangers including vehicle accidents, walking hazards and  
9 dog bites. During the last three years, there have been 31 safety incidents within the  
10 meter reading department, all of which would have been avoided with an AMI  
11 implementation.

12 **Targeted Upgrades:** AMI in conjunction with the monitoring and data collection  
13 equipment being installed in new FortisBC distribution substations (and, pending  
14 approval of the FortisBC Distribution Substation Automation Project filed August 28,  
15 2007, in its legacy substations) would provide information enabling the Company to  
16 target specific elements of the electrical distribution infrastructure for upgrades and  
17 future system loss improvements.

18 **Improved Financial Reporting and Load Forecasting:** AMI technologies allow for  
19 a more accurate calculation of unbilled usage and overall system losses for use in  
20 financial reporting and load forecasting. This benefit is significant as the results  
21 derived from AMI data can be considered to be almost exact as opposed to the  
22 approximate results provided by the current estimating routines.

23 **Quality Check During Installation:** With AMI, it is expected that the majority of the  
24 meter population would be replaced over the implementation period. The physical  
25 replacement of the meters will provide an opportunity to identify and resolve revenue  
26 protection and metering issues.

1       **Ease of Reconciliation from Feeder to Meter:** AMI, again in conjunction with  
2       substation automation, will permit synchronized readings from all meters on one  
3       feeder and complete a reconciliation to determine losses or other errors. Currently,  
4       this process is difficult to complete because it is not possible to simultaneously read  
5       all meters on a single feeder and calculate overall consumption at the feeder. In  
6       addition, the current process may result in meter reading errors which can increase  
7       the difficulty in reconciling the data.

#### 8       **4.1.3 Future Benefits**

9       The following benefits are expected to be available after implementation of the AMI  
10       Project subject to additional cost requirements and approvals. This information is not  
11       discussed at length in this Application as the costs for their implementation is not  
12       included in the Project estimates

13       **Innovative Rate Structures:** Two-way communication with meters and the ability to  
14       obtain interval readings on those meters enables rate structures to support cost  
15       effective and competitive demand side management opportunities.

16       **Load Control:** AMI infrastructure would allow for a program to add load controlling  
17       devices into customer premises. These devices would be attached to appliances such  
18       as hot water heaters and would provide FortisBC with the ability to reduce the  
19       consumption used by the appliance during critical peak times. This can be done on a  
20       regular schedule (on peak versus off peak) or real-time as the system is experiencing a  
21       peak load.

22       **Remote Disconnect / Reconnect:** Customers that require a disconnection of service  
23       for non-payment or otherwise currently require a visit from a technician in the field. For  
24       an additional cost per meter, the ability to disconnect or reconnect the service from the  
25       office can be added. Although the cost of this option is relatively high, there may be  
26       opportunities to target this functionality into hard to reach areas or on premises that  
27       have been recently disconnected for non-payment so that the reconnection can be done  
28       remotely.

1 **Meter Reading Frequency:** The Company is currently providing the majority of  
2 customers with a bi-monthly meter reading. Under the current meter reading process,  
3 increasing the frequency of readings would require significant increases in both cost  
4 and the number of meter reading staff. The implementation of AMI would facilitate  
5 reading meters on a more frequent basis with less incremental cost than the existing  
6 process.

7 **Avoided Handheld Upgrades:** The AMI Project avoids the requirement to replace  
8 handheld meter reading equipment currently supplied by Itron Inc. This equipment is  
9 normally replaced every five years. The next scheduled replacement and associated  
10 software upgrade in 2013 would be avoided at an estimated savings of \$250,000 in  
11 capital. This replacement would again be scheduled for replacement every five years  
12 thereafter for a total of \$1.25 million in avoided capital expenses.



1    **5.     ENVIRONMENTAL AND SOCIAL IMPACT**

2    **5.1    The 2007 BC Energy Plan**

3    The policy actions set out in the Energy Plan support the deployment of “smart  
4    metering” as a critical element in attaining meaningful reductions in electrical  
5    consumption. In the 2007 Throne Speech, the use of “in-home smart metering” was  
6    identified as a means to help “homeowners measure and reduce their energy  
7    consumption”.

8    Numerous policy actions focused on conservation are presented within the Energy Plan  
9    including encouragement for utilities to pursue cost effective and competitive demand  
10   side management opportunities, and to begin exploring new rate structures that  
11   promote energy efficiency and conservation. The future possibilities afforded by AMI,  
12   such as real time pricing, load control, and accurate consumption data will help to not  
13   only provide customers with the necessary encouragement to conserve electricity, but  
14   also the potential to reduce the financial burden of electricity as a component of overall  
15   energy costs.

16   **5.2    Environmental Impact**

17   Based on preliminary reviews, the Company has identified no negative environmental or  
18   community impact, including special waste or disposal considerations from the  
19   proposed AMI Project.

20   In addition, at least one positive environmental impact will result. FortisBC’s service  
21   territory has a number of attributes including low customer density, considerable  
22   variations in altitudes and weather conditions, and a largely radial road network that  
23   result in a significant amount of vehicle use. Although walking is employed where  
24   possible, a meter reader’s primary means of traveling between metered service points is  
25   by vehicle.

26   With FortisBC meter reading vehicles driving over 400,000 km’s per year and currently  
27   consuming approximately 85,000 litres of gasoline, greenhouse gas emissions (CO<sub>2</sub>e)

1 are estimated at 217,600 kilograms or 217.6 tonnes. AMI has the capacity to  
2 completely eliminate this source of emissions as a component of FortisBC's overall  
3 greenhouse gas emissions.

### 4 **5.3 Health and Safety**

5 The health and safety interests of the public, employees and contractors include  
6 community and environmental values, and are well integrated into the planning,  
7 tendering and audit protocols for the AMI Project.

### 8 **5.4 First Nations Consultation**

9 FortisBC has issued a letter to First Nations within the service territory and will continue  
10 to inform them of the scope and goals of the Project prior to implementation on First  
11 Nations land.

### 12 **5.5 Employee Impacts**

13 AMI will involve a reduction of staff – 18 meter readers, a meter data management  
14 position and one supervisor. The meter reading positions are represented by the  
15 International Brotherhood of Electrical Workers, the meter data management position is  
16 represented by the Office and Professional Employees Union and the supervisor  
17 position is non-union. The current plan calls for a 25 percent reduction in meter reading  
18 staff in year two and the remaining 75 percent being reduced in the first year post  
19 implementation (year 3).

20 Affected staff members were informed verbally in late 2006 that the Company is  
21 currently investigating AMI technologies. FortisBC has compiled a list of the affected  
22 employees and their skills, education and experience. The Company will strive to  
23 reduce staff through natural attrition and by assisting capable employees to find  
24 employment elsewhere in the organization.

1   **5.6    Consultation with Other Utilities in FortisBC Service Territory**

2   The Company has contacted the utilities operating in its service territory, including  
3   Terasen Gas Inc. and the municipal utilities served as wholesale customers. The  
4   municipal customers were also provided with information on the Project as requested,  
5   with none indicating any concerns.

6   **5.7    Other Jurisdictions**

7   The Company has discussed AMI implementations with a number of other utilities  
8   including BC Hydro, FortisAlberta, FortisOntario, Chatham-Kent Hydro and Cambridge  
9   and North Dumfries Hydro. The Company will continue exchanging information with  
10  other utilities, but is satisfied that the technologies and requirements proposed in this  
11  application are field-proven and consistent with other utilities' proposals.

12  **British Columbia:** BC Hydro and the provincial government have both have indicated  
13  their intention to provide “smart metering” to all customers in BC Hydro service territory  
14  before 2012. BC Hydro has been conducting a Conservation Research Initiative since  
15  November 2006 that is studying how AMI and a variety of conservation rates will affect  
16  the consumption of electricity.

17  **Alberta:** By mid-2007, FortisAlberta had successfully deployed approximately 26,000  
18  automated meters as part of a pilot program. FortisAlberta selected primarily a PLC  
19  AMI technology for their service territory. Earlier this year, FortisAlberta negotiated a  
20  settlement and is awaiting approval from the Alberta Energy Utilities Board for approval  
21  to proceed with the installation of automated meters for the remaining customers.  
22  FortisBC continues to work closely with FortisAlberta, monitoring their results and  
23  exchanging AMI-related expertise and information.

24  **Ontario:** The Ontario government has committed to install “smart electricity meters” in  
25  800,000 homes and small businesses by the end of 2007 and throughout Ontario by  
26  2010. The primary purpose of the wide-scale deployment is to allow flexible, time-of-  
27  use pricing for electricity. FortisOntario is currently preparing to deploy their smart

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1 metering system, and with FortisBC has been monitoring the installations currently  
2 underway or complete at the various Local Distribution Companies (LDCs). The  
3 Company has visited and talked with several LDCs in Ontario, representing a variety of  
4 AMI technologies. Encouragingly, all of the LDCs report successful installations of their  
5 smart meters.

1 **6. PROJECT COST**

2 **6.1 Assumptions and Data Sources**

3 The following assumptions have been made in the cost analysis provided below:

|    |                                |        |
|----|--------------------------------|--------|
| 4  | • Discount Rate:               | 10.0%  |
| 5  | • Internal Labour Escalation:  | 3.0%   |
| 6  | • Inflation for Vehicle Costs: | 5.0%   |
| 7  | • General Inflation Rate:      | 2.0%   |
| 8  | • Composite Depreciation Rate: | 4.21%  |
| 9  | • Composite CCA Rate:          | 14.39% |
| 10 | • Combined Income Tax Rates:   |        |
| 11 | 2008                           | 31.5%  |
| 12 | 2009                           | 31.0%  |
| 13 | 2010                           | 30.0%  |
| 14 | 2011                           | 28.5%  |
| 15 | 2012 onwards                   | 27.0%  |

16 **6.2 Cost Summary**

17 The Company estimates it will require a capital investment of \$31.3 million for the  
18 acquisition and deployment of FortisBC's AMI Project technology.

19 The Company selected two vendors representing the two main technologies for cost  
20 comparison purposes in this Application. An experienced AMI consultant was retained  
21 to work with the Company and each of the two vendors to establish detailed quotes.  
22 The consultant retained by the Company has over 15 years experience in delivering  
23 AMI strategies for utility clients. The consultant has recently worked with Saint John  
24 Energy and FortisAlberta on their AMI business cases, and in 2006 completed the  
25 Specification and RFP for the Province of Ontario "smart metering" initiative.

26 The vendors were provided latitude and longitude coordinates of all of FortisBC's meter  
27 locations as well as locations of substations and towers in the area. From this data, the

1 vendors provided a detailed listing of equipment required to install an AMI system in  
2 FortisBC's service territory. The AMI consultant then reviewed these quotes and based  
3 on experience, determined that these estimates reasonably represent the costs of an  
4 AMI system. The consultant also assisted with estimating internal costs.

### 5 **6.3 Cost Details**

6 Table 6.3 below provides a summary breakdown of the required capital expenditures.

**Table 6.3: Summary of Capital Costs**

|                                      | <b>Costs<br/>(\$000s)</b> |
|--------------------------------------|---------------------------|
| (i) Meters and Modules               | 19,507                    |
| (ii) Network Infrastructure          | 6,700                     |
| (iii) IT Infrastructure and Upgrades | 1,483                     |
| (iv) Project Management              | 2,701                     |
| AFUDC                                | 950                       |
| <b>Total Capital Cost</b>            | <b>31,341</b>             |
| (v) Non-Project Costs                |                           |
| Incremental Meter Costs              | 1,336                     |
| Avoided Future Capital Costs         | (1,250)                   |

#### 7 **(i) Meters and Modules:**

8 The Company estimates that the total costs for the purchase and installation of  
9 meters and modules will be \$19.5 million.

1 Table 6.3.1 below indicates the timing of the expected deployment of these meters:

**Table 6.3.1: Meter Deployment**

|   | <b>2008</b> | <b>2009</b> | <b>2010</b> | <b>Total</b> |
|---|-------------|-------------|-------------|--------------|
| Meters Installed Per Year                                   | 0           | 39,401      | 68,760      | 108,161      |
| Capital Expenditures Per Year for Meter Deployment (\$000s) | 0           | 7,339       | 12,167      | 19,506       |

2 An RFP will be issued for the disposal of the existing meter population. It is  
 3 expected that this activity will be cost neutral with the cost for bins and transportation  
 4 being offset by the value earned in the way of the scrap material.

5 **(ii) Network Infrastructure**

6 The estimated cost of the network infrastructure required to support the AMI system  
 7 is approximately \$6.7 million. This reflects the cost of additional network equipment  
 8 that will be required to collect data from each of the meters and communicate that  
 9 data back to FortisBC.

10 **(iii) IT Infrastructure and Upgrades**

11 To effectively deploy the AMI system and to be able to attain the benefit levels  
 12 identified in this application, several information technology upgrades must be made.  
 13 These costs total \$1.48 million and are comprised of the elements below.

**6.3.2: Summary of IT Infrastructure Costs**

|                                      | Estimated Costs<br>(\$000s) |
|--------------------------------------|-----------------------------|
| Software and Reporting Tools         | 311                         |
| Interfaces to Existing Systems       | 279                         |
| Billing System Enhancements          | 530                         |
| Work Order Management Interface      | 235                         |
| Hardware Requirements                | 128                         |
| <b>Total IT Infrastructure Costs</b> | <b>1,483</b>                |

1       **Software and Reporting Tools**

2       The Company expects that the AMI software will be used as the main repository for  
3       all data relating to the AMI system. Only billable readings will be transferred to the  
4       CIS billing system. In addition to acting as a repository, it is also expected that the  
5       AMI software will have the following functionality:

- 6
- 7       • Alert for momentary outages to identify possible tamper situations;
  - 8       • Flag “no expected usage” accounts to permit investigation when consumption  
9       occurs;
  - 10      • Identify communications issues related to the AMI system;
  - 11      • Provide the ability for ad-hoc reporting related to all AMI data stored in the AMI  
12      software;
  - 13      • Interface to the CIS and Work order management systems as required; and
  - 14      • Identification of possible power diversion by comparing usage data between a  
15      group of meters and the feeder or substation linked up to those meters.

16      The AMI software will be implemented in the initial stages of the Project and parallel  
17      readings (both from the meter readers and the AMI system) during the transition will  
18      be filtered through this system. This will allow additional time to review and refine  
19      the functionality of the AMI software as well as limit the number of separate  
20      processes required for meter reading and billing during deployment.

21      The cost of the AMI software solution is expected to be \$311,000.

22      **Interfaces to Existing Systems**

23      Several interfaces with the Company’s current systems will be required to support  
24      the AMI system. The primary interfaces are as follows:

- 25      • An interface between the AMI software and the CIS System will be required for  
26      the CIS System to poll the meters and have the readings populated into the  
27      billing system at the time of billing;



- 1       • An interface will be required to synchronize the customer information in the AMI  
2       software to that in CIS. Although this depends largely on the technology, some  
3       information such as premise address and customer name may have to be  
4       passed between the two systems and therefore synchronized; and
- 5       • An interface between the AMI software and the Company's field mapping system  
6       to provide improved outage information.

7       The cost of these upgrades is expected to be \$279,000.

### 8       **Billing System Enhancements**

9       Changes will be required to the CIS Billing System to accept and bill readings  
10      provided by the AMI system. In addition, the billing system currently only has the  
11      ability to take a start and to estimate partial period consumption on a pro-rata basis.  
12      For example, if a rate change happens mid-cycle, the system determines billing by  
13      pro-rating the amount of usage based on the number of days at each of the different  
14      rates. With AMI, actual reads will be available on those rate change dates. The CIS  
15      System needs to be enhanced to support "interval billing" or the ability to use these  
16      verified reads to separate a billing period between rate changes.

17      These enhancements are expected to cost \$530,000.

### 18      **Work Order Management Interface**

19      Due to the high volume of meter exchanges during the deployment period, a  
20      dispatch and work management tool that integrates with the CIS Billing System will  
21      be required to manage readings and control the flow of meters. It is expected that  
22      this interface will cost \$235,000.

### 23      **Hardware Requirements**

24      Additional hardware required to support the AMI software, interfaces and increased  
25      data storage is expected to cost \$128,000.

1 **(iv) Project Management**

2 Project management resources, design, testing and training are expected to be \$2.7  
3 million.

4 Project management resource costs include a full time project manager and four  
5 project lead resources that will be required at various stages of the Project. They  
6 also include a part time AMI consultant and business analyst to assist in the RFP  
7 and project planning stages. These resources are expected to cost \$2.0 million  
8 which includes both the labour costs and associated staff expenses such as travel.

9 Vendor on-site training related to the AMI system will be provided to the Project  
10 team and is expected to cost \$41,000.

11 Project planning, network design and testing and is expected to be \$660,000.

1 **(v) Non-Project Costs**

2 **Incremental Meter Costs**

3 Incremental capital costs will be incurred for new meter installations associated with  
4 customer growth from 2009 onwards. This is due to the fact that AMI meters are  
5 more expensive than conventional meters. The total incremental cost of these  
6 meters is expected to be \$1.34 million over a ten year period.

7 **Avoided Future Capital Costs**

8 As discussed in section 4.3 of this application, the AMI Project avoids the  
9 requirement to replace handheld meter reading equipment currently supplied by  
10 Itron Inc. There will be avoided upgrades every five years starting in 2013 for a total  
11 capital savings of \$1.25 million.

12 **6.5 Accounting Treatment of Existing Meters:**

13 The Company is requesting an Order of the Commission approving its proposed  
14 accounting treatment for its existing meters, which are not AMI-compatible and must be  
15 retired. This section deals with the accounting treatment of the existing meters that will  
16 be replaced by AMI enabled meters. Under Canadian Generally Accepted Accounting  
17 Principles (GAAP), section 3475 of the CICA Handbook provides the guidance for the  
18 accounting for the disposal of long-lived assets. In general terms, section 3475  
19 provides that a long-lived asset is deemed to have been disposed of when it is no  
20 longer being used. The standard also requires that the value of the asset be measured  
21 at the lower of its net book value or fair value less cost to sell.

22  
23 Therefore, under GAAP, the forecast 2008 year-end net book value of approximately  
24 \$8.9 million would be expensed in 2009 and 2010. Accordingly, the Company would  
25 include the net write down of the assets in the amounts of \$3.2 million and \$5.7 million  
26 in 2009 and 2010 revenue requirements resulting in an approximate 1.3 percent and 2.3  
27 percent rate impact in 2009 and 2010 respectively.

28

1 Paragraph 3475.26 of section 3475 provides alternate treatment for rate regulated  
2 operations if there is a desire to mitigate the rate impact over a longer term as follows:

3  
4 *“For rate-regulated operations, the regulator may require the difference*  
5 *between net carrying amount and the proceeds on disposal of a long-lived*  
6 *asset to be considered in the determination of future rates charged to*  
7 *customers. In such circumstances, the difference is deferred, provided*  
8 *there is reasonable assurance that:*

9  
10 (a) *any excess of net carrying amount over proceeds on disposal will*  
11 *be recovered through future rates; or*

12  
13 (b) *any excess of proceeds on disposal over net carrying amount will*  
14 *serve to reduce future rates.”*

15  
16 The provisions of paragraph 3475.26 could be applied to mitigate the rate impact by  
17 effectively amortizing the write down of the assets over the agreed to amortization  
18 period. Accordingly, the Company requests approval to establish a deferral account to  
19 record any excess of net carrying amount over proceeds on disposal (less cost of  
20 disposal) of those meters removed from service as a result of this CPCN, and to  
21 amortize these amounts at the existing depreciation rate for meters of 3.5 percent per  
22 year.

23 The time period chosen for amortizing the remaining balance of the existing meters is  
24 discretionary. For example, a five year amortization would effectively reduce the NPV  
25 of the revenue requirements to approximately \$400,000 yielding the Project almost  
26 revenue neutral.

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1 **6.6 Rate Impact**

2 The implementation of AMI has a net present value impact on rates of -0.09 percent  
 3 over a twenty five year period. The maximum incremental annual rate impact is 0.40  
 4 percent in 2010. However, by the year 2016, the Project will reduce rates.

**Table 6.6: Summary of Revenue Requirements**

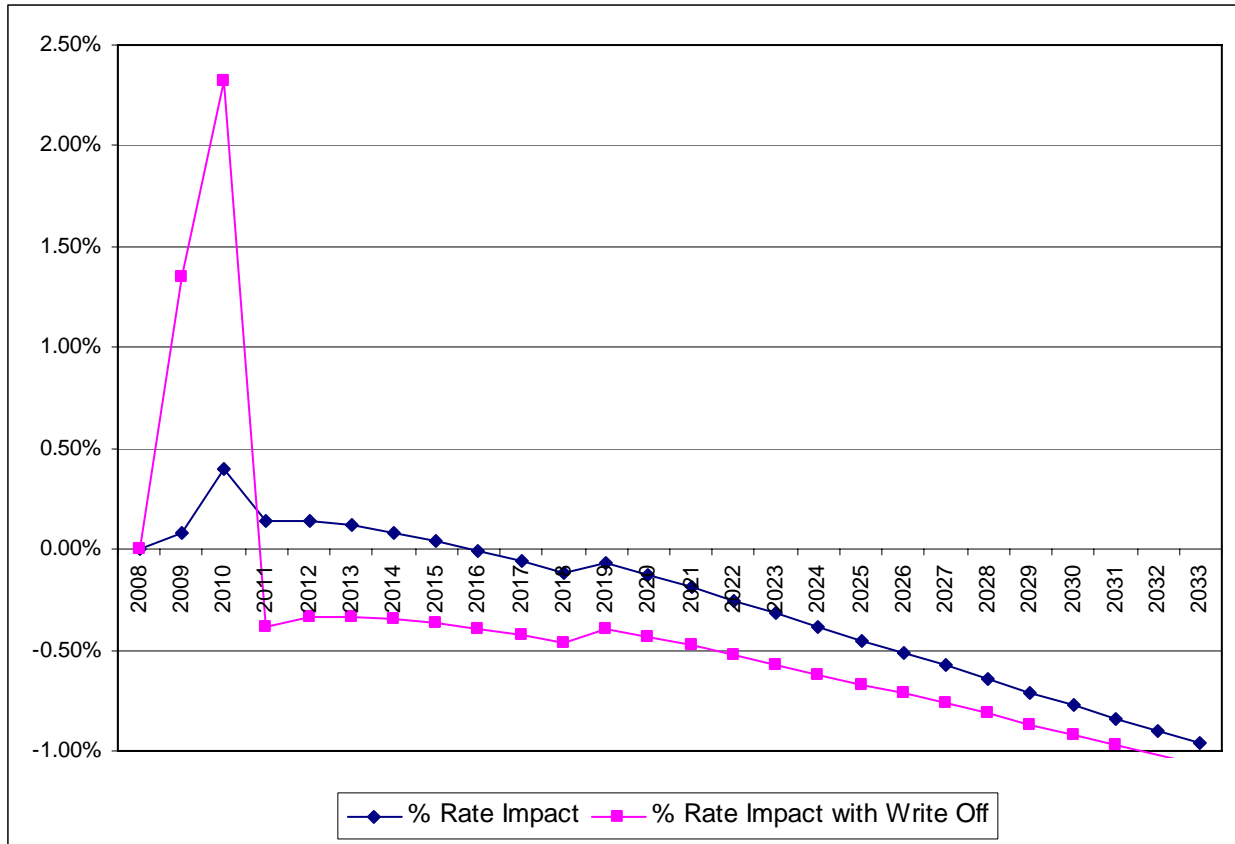
|   | Expenditure / Impacts  | 2008     | 2009   | 2010   | 2011    | 2012    | 2016    | 2033    |
|---|--|----------|--------|--------|---------|---------|---------|---------|
|   |  | (\$000s) |        |        |         |         |         |         |
| 1 | <b>Cumulative Capital Expenditure</b>                            | 568      | 14,098 | 31,341 | 31,341  | 31,341  | 31,341  | 31,341  |
| 2 | Non-Project Costs  | 0        | 110    | 207    | 286     | 347     | 342     | 86      |
| 3 | Total Operating Expense  | 0        | 0      | (518)  | (2,593) | (2,718) | (3,266) | (6,070) |
| 4 | Financing Cost   | 0        | 530    | 1,686  | 2,264   | 2,170   | 1,773   | 76      |
| 5 | Total Revenue Requirement  | 0        | 186    | 1,022  | 391     | 409     | (29)    | (4,201) |
| 6 | <b>Maximum Annual Incremental Rate Impact Over Previous Year</b> | 0.40%    |        |        |         |         |         |         |
| 7 | <b>Net Present Value of Revenue Requirement</b>                  | (2,851)  |        |        |         |         |         |         |
| 8 | <b>One-Time Equivalent Rate Impact</b>                           | -0.09%   |        |        |         |         |         |         |

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- 1 Figure 6.6 below summarizes the annual rate impact from 2008 to 2033 based on full
- 2 AMI implementation as outlined in this Application. It also reflects the two accounting
- 3 treatment options outlined in section 6.5.

**Figure 6.6: Summary of Rate Impact 2008 to 2033**



1   **7.   PROJECT SCHEDULE**

2   The Project duration is expected to be approximately three years including the planning  
3   phase. FortisBC is proposing a two year physical deployment of the AMI system  
4   beginning in 2009. The two year implementation period addresses a number of risks  
5   and concerns.

- 6       •   **Cost uncertainties** - Capital costs and vendor pricing can be more easily  
7       secured for full deployment over a two year period. Beyond this timeframe, the  
8       cost of AMI services may be subject to variations.
  
- 9       •   **Realization of customer service benefits** - Under a two year deployment  
10      strategy customers will receive more accurate bills and be able to take  
11      advantage of the other AMI benefits sooner.
  
- 12      •   **Customer equity** - A longer deployment strategy lengthens the period of time  
13      that customers will be receiving two different levels of services. Those without  
14      AMI would not be able to take advantage of the customer service benefits that  
15      AMI provides.
  
- 16      •   **Realization of economic benefits** - If the deployment period is extended  
17      beyond two years, there would likely be temporary cost increases as FortisBC  
18      staff would be required to maintain and manage two different meter reading  
19      processes for an extended period of time.
  
- 20      •   **Labour market exposure** - Risk and costs of meter reader turnover will be  
21      limited to the two year implementation period.

1 The full deployment of AMI is expected to be complete within three years. The major  
2 milestones for the AMI Project are as follows:

|  |                     |
|--|---------------------|
| 3 BCUC Approval Process                    | Second Quarter 2008 |
| 4 Develop and issue RFP to AMI vendors     | Third Quarter 2008  |
| 5 Receive and evaluate RFP responses       | Third Quarter 2008  |
| 6 Site visits to vendor utility references | Third Quarter 2008  |
| 7 Contract negotiation and procurement     | Fourth Quarter 2008 |
| 8 AMI deployment phase one                 | 2009                |
| 9 AMI deployment phase two                 | 2010                |

10 **AMI Phase One (2009):**

11 The first phase of AMI deployment will consist of the following:

- 12 • all required IT infrastructure and upgrades;
- 13 • network infrastructure required to support meters to be deployed in phase one;
- 14 and
- 15 • replacement of approximately 40 percent of active meters.

16

17 **AMI Phase Two (2010):**

18 The second phase of AMI deployment will consist of the following:

- 19 • network infrastructure required to support meters to be deployed in phase two;
- 20 and
- 21 • replacement of approximately 60 percent of active meters.

22

23 **7.1 AMI Evaluation Criteria**

24 To determine the most appropriate technology for FortisBC's business objectives and  
25 service territory, an RFP will be issued to the major AMI vendors. Each of these  
26 vendors will be evaluated against the following criteria.



- 1 The “required” functions for the purposes of this Project have been limited to those
- 2 necessary to deliver on the proposed benefits. In addition, it is important to understand
- 3 each vendor’s ability to deliver on the “optional” functions as well as those required for
- 4 future use in AMI.

**Table 7.1: AMI Functions and Features**

| Type                           | Description   | Required (R)<br>Optional (O) |
|--------------------------------|---|------------------------------|
| <b>1. Cost</b>                 |   | R                            |
| <b>2. Vendor Stability</b>     | <b>Financial stability</b><br><b>Proven installations</b><br><b>Ease of vendor relationship</b><br><b>Utility references</b><br><b>Manufacturing Capacity</b><br><b>Scalability to 1,000,000 meters</b> | R                            |
| <b>3. Functions / Features</b> | <b>Monthly reads for billing</b>  | R                            |
|                                | <b>Daily readings</b>   | R                            |
|                                | Hourly readings   | O                            |
|                                | <b>Hourly readings for select customer profiles</b>   | R                            |
|                                | < Hourly interval readings  | O                            |
|                                | <b>Interface to CIS Billing System</b>  | R                            |
|                                | <b>Interface to Customer Web Access</b>   | R                            |
|                                | <b>Basic reporting of meter data</b>  | R                            |
|                                | <b>Outage Management functions</b>  | R                            |
|                                | <b>Virtual disconnect reporting</b>   | R                            |
|                                | <b>Restoration verification</b>   | R                            |
|                                | Voltage readings  | O                            |
|                                | Tamper detection  | O                            |
|                                | <b>Supports re-programming of meter without a field visit</b>   | R                            |
|                                | Instantaneous demand readings   | O                            |
|                                | <b>Supports TOU pricing models</b>  | R                            |
|                                | <b>Supports block pricing models</b>  | R                            |
|                                | <b>Supports CPP pricing models</b>  | R                            |
|                                | <b>Supports load control</b>  | R                            |
|                                | <b>Supports remote disconnect / reconnect</b>   | R                            |
|                                | Complex reporting   | O                            |
|                                | Validation / estimation functionality in MDMR   | O                            |
|                                | <b>Compatibility with Measurement Canada Regulations</b>  | R                            |
|                                | <b>Secure encryption of the meter data file</b>   | R                            |
|                                | <b>Ability to use multiple meter brands</b>   | R                            |
| <b>4. Warranties</b>           | <b>Product warranties and guarantees</b>  | R                            |

5

1 Only “required” functionality is included in the Project costs.

2 FortisBC anticipates that the vendor selection process will include the following:

3 **Vendor Selection:** Vendor Selection will be established with input from each of the key  
4 areas including Customer Service, Operations, Information Technology, Engineering,  
5 Finance and Legal.

6 **Request for Proposal:** A formal RFP is expected to be issued early 2008 dependent  
7 on regulatory approvals.

8 **Evaluation of the RFP:** Each of the vendor submissions will be evaluated against the  
9 RFP criteria to determine the most cost effective technology for FortisBC’s operational  
10 requirements and the geographical complexity of the service territory.

11 **Reference Checks:** FortisBC will conduct reference checks with electric utilities who  
12 have implemented each of the short-listed vendors’ technologies to confirm the vendors’  
13 claims with respect to the RFP evaluation criteria. This process will include site visits to  
14 these utilities to review the AMI technology in operation.

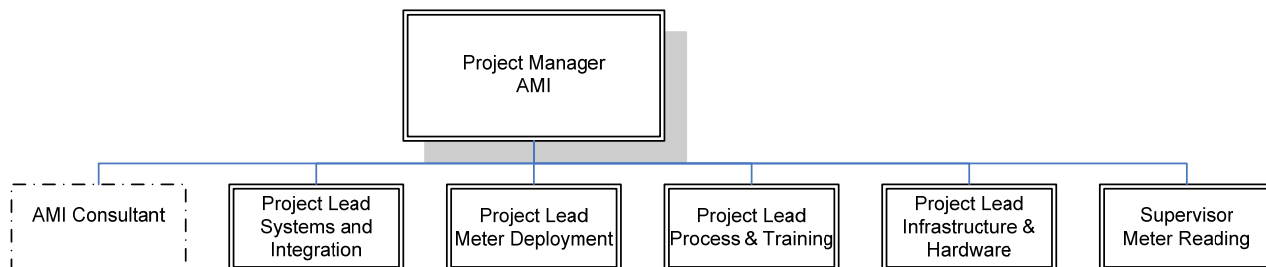
15 **Contract Negotiation:** The final step will be negotiating with the preferred vendor to  
16 ensure pricing and commitments are finalized for the term of the AMI Project.

## 17 **7.2 Project Management**

18 The following principles will underpin the management of the AMI Project:

- 19 • quality, scope, and cost control of the Project will be the responsibility of a  
20 FortisBC Senior Project Manager;
- 21 • work which impacts the operational control points will be done, where  
22 appropriate by FortisBC staff. This includes: engineering, management and  
23 review, and installation supervision; and
- 24 • accountability for each Project component will reside with FortisBC and will  
25 be actively managed by a FortisBC employee or representative.

1 The planned organizational structure for the AMI Project is as follows:



## 2 **7.3 Risks and Mitigation**

3 AMI technologies once implemented are highly reliable. However, FortisBC customers  
4 will be exposed, at least during the installation phase of the Project, to a higher level of  
5 risk that meters will not be correctly read. Therefore, once an AMI technology has been  
6 selected contingency plans will be developed that cover:

- 7 • Batch failures of the AMI meters;
- 8 • Large-scale failure of the AMI communication infrastructure; and
- 9 • Failure to move the data correctly from the meter reading database to the  
10 CIS billing system.

11 Most AMI systems have internal memory within the meter to store several weeks of  
12 data. It is anticipated that in most cases, the issue could be resolved prior to that so  
13 that no readings would be lost.

14 During the early phases of the AMI installation, meter readers will still be available to  
15 manually read meters if required. Post implementation, contingency plans will involve  
16 the recruitment of temporary resources to manually read meters in the case of any long  
17 term failure of the AMI system.

1     **8.     ALTERNATIVES CONSIDERED**

2     The status quo alternative considered by FortisBC does not provide for the identified  
3     functionality provided by an AMI implementation. Cumulative capital expenditure for  
4     this option is projected to be \$1.25 million for the upgrade and purchase of new meter  
5     reading handhelds every five years beginning in 2013. Based on projected inflation  
6     rates and projected customer growth, the operating expenses for this option are  
7     expected to increase from \$2.70 million for 2008 to approximately \$4.20 million in 2018.  
8     In comparison to an AMI implementation, the cost of continuing with the manual  
9     process of meter reading is significantly more with little to no added benefit to either the  
10    customer or FortisBC.

11    **9.     PUBLIC CONSULTATION**

12    The Company has informed municipal customers and First Nations within the service  
13    territory with regard to the AMI Project, and no significant issues were identified.

14    **10.    OTHER APPLICATIONS AND APPROVALS**

15    Approvals from agencies other than the BC Utilities Commission are not required.

1    **APPENDIX A: TECHNOLOGY ALTERNATIVES CONSIDERED**

2    AMI connects all meters to a communications network which transmits meter readings  
3    to a central database for use by the CIS. Two-way communicating AMI technologies  
4    have the added ability to remotely transmit data back to the meter. This allows meters  
5    to be read on demand and permits remote meter configuration and potentially control of  
6    variable load devices at the customer site.

7    The unique characteristics of FortisBC's business and service territory including the  
8    existing electrical infrastructure, the relatively low customer density, a radial road  
9    network and mountainous terrain, will be primary considerations in the selection of a  
10   suitable AMI technology solution.

11   From the two AMI technologies examined, FortisBC has identified three AMI solutions.  
12   All of these solutions will provide the benefits described in this Application. The AMI  
13   technology solutions contained within this application are focused on proven  
14   technologies that have been thoroughly field tested. These are Power Line Carrier,  
15   Radio Frequency, and a Hybrid Solution. The differences between these options are  
16   described in more detail below.

17   **Option 1 - Power Line Carrier (PLC):**

18   In a PLC AMI system, meter data is transmitted over the electrical distribution network  
19   as a modulated carrier wave, and received by a collector which is generally housed in  
20   distribution substations. The transmission of data from the collector to the meter data  
21   storage servers at the utility is made through a separate communication network  
22   solution.

23   A PLC based system can generally reach all endpoints serviced by the utility. This is  
24   particularly important in rural locations and mountainous areas.

25   PLC technologies have two weaknesses as compared to other technologies. Since the  
26   collectors are housed in the substations, the cost of the PLC option depends on the  
27   number of endpoints per substation. The cost of the infrastructure within the substation

- 1 is the same no matter how many customers are downstream of that particular
- 2 substation.
- 3 Depending on the number of endpoints and the frequency of reading intervals, the
- 4 amount of data travelling between the meters and the collectors can be substantial.
- 5 This becomes increasingly challenging once load control or pricing signal data is
- 6 included for transmission through these same channels. The volume of data can impact
- 7 the speed of transmission and can cause delays in getting the information back to the
- 8 central computer in a timely fashion.

**Figure A: PLC Technology**



1 **Option 2 - Radio Frequency (RF):**

2 In a radio frequency system, the signal is transmitted from each endpoint to a master  
3 data meter using wireless radio frequency transmission. Once at the master meter, the  
4 data is transmitted via a licensed radio frequency wide area network back to the utility  
5 computer.

6 The main advantage of these technologies is that their higher bandwidth allows larger  
7 amounts of data to be transmitted than PLC based systems.

8 These technologies have two main weaknesses.

9 Some RF technologies rely on “line of sight” to be able to transmit data and all are  
10 limited as to how far the meters can transmit data to collectors. These limitations can  
11 make it difficult to reach customers in remote areas or areas of mountainous terrain.

**Figure B: RF Technology**



1 **Option 3 - Hybrid Networks:**

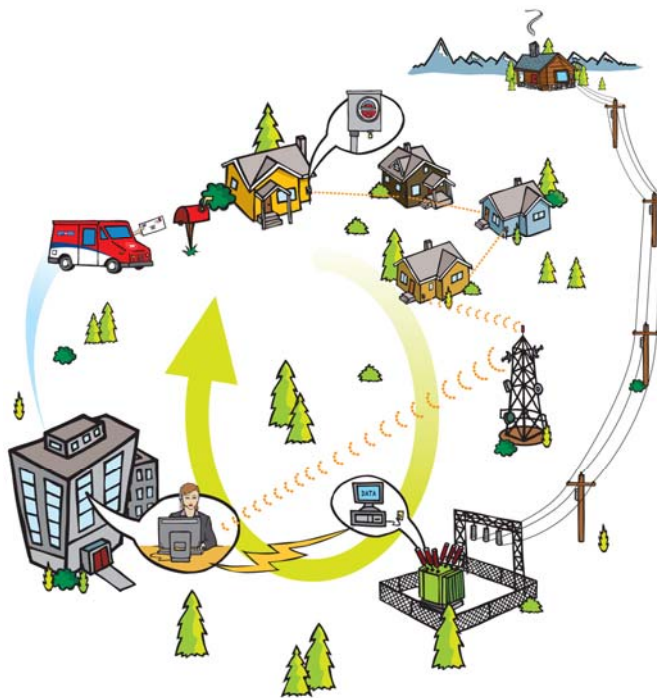
2 In a hybrid network, customers are serviced by either PLC or RF depending on their  
3 location in the service area.

4 The main advantage of a hybrid solution is that it allows customers to be served by the  
5 most cost effective technology.

6 The main disadvantage of this option is that the two technologies must work in tandem  
7 to provide readings at the appropriate intervals to the main billing system. This can be  
8 complex because the speed of the two technologies may be different. Operational  
9 processes may also be made more complex as differences may exist in the way the  
10 meters are maintained in each of the two parts of the system.

11 There are, however, vendors that have addressed these issues and that provide turn-  
12 key integrated hybrid systems.

**Figure C: Hybrid Networks**





1 **APPENDIX B: NET PRESENT VALUE REVENUE REQUIREMENTS**

# Revenue Requirements Template

## Option "AMI"

| Line No.                                  | NPV @ 10.00%                                | 0 Dec-08      | 1 Dec-09 | 2 Dec-10 | 3 Dec-11 | 4 Dec-12 | 5 Dec-13 | 6 Dec-14 | 7 Dec-15 | 8 Dec-16 | 9 Dec-17 | 10 Dec-18 |         |
|---|---|---------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|-----------|---------|
| <b>Summary</b>                            |   |               |          |          |          |          |          |          |          |          |          |           |         |
| <b>Revenue Requirements</b>               |   |               |          |          |          |          |          |          |          |          |          |           |         |
| 1   | Operating Expense (Incremental)             | (26,206)      | 0        | 0        | (518)    | (2,593)  | (2,718)  | (2,849)  | (2,976)  | (3,118)  | (3,266)  | (3,419)   | (3,577) |
| 2   | Depreciation Expense                        | 10,256        | 0        | 0        | 598      | 1,327    | 1,330    | 1,333    | 1,325    | 1,327    | 1,330    | 1,332     | 1,335   |
| 3   | Carrying Costs                              | 13,335        | 0        | 530      | 1,686    | 2,264    | 2,170    | 2,066    | 1,962    | 1,868    | 1,773    | 1,678     | 1,574   |
| 4   | Income Tax                                  | (235)         | 0        | (344)    | (742)    | (608)    | (373)    | (207)    | (71)     | 41       | 134      | 212       | 281     |
| 5   | Total Revenue Requirement for Project       | (2,851)       | 0        | 186      | 1,022    | 391      | 409      | 342      | 240      | 117      | (29)     | (196)     | (387)   |
| <b>Rate Impact</b>                        |   |               |          |          |          |          |          |          |          |          |          |           |         |
| 6   | Forecast Revenue Requirements               | 219,817       | 240,023  | 255,139  | 272,208  | 287,690  | 293,400  | 299,300  | 305,300  | 311,400  | 317,600  | 324,000   |         |
| 7   | Rate Impact                                 | 0.00%         | 0.08%    | 0.40%    | 0.14%    | 0.14%    | 0.12%    | 0.08%    | 0.04%    | -0.01%   | -0.06%   | -0.12%    |         |
| 8   | NPV of Project / Total Revenue Requirements | <b>-0.09%</b> |          |          |          |          |          |          |          |          |          |           |         |
| <b>Regulatory Assumptions</b>             |   |               |          |          |          |          |          |          |          |          |          |           |         |
| 9   | Equity Component                            | 40.00%        | 40.00%   | 40.00%   | 40.00%   | 40.00%   | 40.00%   | 40.00%   | 40.00%   | 40.00%   | 40.00%   | 40.00%    |         |
| 10  | Debt Component                              | 60.00%        | 60.00%   | 60.00%   | 60.00%   | 60.00%   | 60.00%   | 60.00%   | 60.00%   | 60.00%   | 60.00%   | 60.00%    |         |
| 11  | Equity Return                               | 9.02%         | 9.02%    | 9.02%    | 9.02%    | 9.02%    | 9.02%    | 9.02%    | 9.02%    | 9.02%    | 9.02%    | 9.02%     |         |
| 12  | Debt Return                                 | 6.43%         | 6.43%    | 6.43%    | 6.43%    | 6.43%    | 6.43%    | 6.43%    | 6.43%    | 6.43%    | 6.43%    | 6.43%     |         |
| 13  | AFUDC                                       | 6.25%         | 6.25%    | 6.25%    | 6.25%    | 6.25%    | 6.25%    | 6.25%    | 6.25%    | 6.25%    | 6.25%    | 6.25%     |         |
| <b>Capital Cost</b>                       |   |               |          |          |          |          |          |          |          |          |          |           |         |
| 14  | Capital Investment                          | 551           | 13,120   | 16,720   |          |          |          |          |          |          |          |           |         |
| 15  | Incremental meter costs                     | 0             | 110      | 97       | 79       | 61       | 62       | 62       | 61       | 60       | 59       | 57        |         |
| 16  | Avoided Itron Purchase (2013 & 2018)        | 0             |          |          |          |          | (250)    |          |          |          |          | (250)     |         |
| 16  | AFUDC                                       | 17            | 410      | 523      |          |          |          |          |          |          |          |           |         |
| 17  | Total Construction Cost in Year             | 568           | 13,640   | 17,339   | 79       | 61       | (188)    | 62       | 61       | 60       | 59       | (193)     |         |
| 18  | Cumulative Construction Cost                | 568           | 14,208   | 31,547   | 31,627   | 31,688   | 31,500   | 31,562   | 31,623   | 31,683   | 31,741   | 31,548    |         |
| 19  | Land  |               |          |          |          |          |          |          |          |          |          |           |         |
| 20  | Net Cost of Removal                         |               |          |          |          |          |          |          |          |          |          |           |         |
| 21  | Total Capital Cost in Year                  | 568           | 13,640   | 17,339   | 79       | 61       | (188)    | 62       | 61       | 60       | 59       | (193)     |         |
| 22  | Cumulative Capital Cost                     | 568           | 14,208   | 31,547   | 31,627   | 31,688   | 31,500   | 31,562   | 31,623   | 31,683   | 31,741   | 31,548    |         |
| 23  | Additions to Plant in Service               | 0             | 14,208   | 17,339   | 79       | 61       | (188)    | 62       | 61       | 60       | 59       | (193)     |         |
| 24  | Cummulative Additions to Plant              | 0             | 14,208   | 31,547   | 31,627   | 31,688   | 31,500   | 31,562   | 31,623   | 31,683   | 31,741   | 31,548    |         |
| 25  | CWIP  | 568           | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0         |         |
| <b>Annual Operating Costs / (Savings)</b> |   |               |          |          |          |          |          |          |          |          |          |           |         |
| <b>Savings</b>                            |   |               |          |          |          |          |          |          |          |          |          |           |         |
| 26  | Annual Meter Reading Savings                | -             | -        | (592)    | (2,491)  | (2,611)  | (2,736)  | (2,856)  | (2,992)  | (3,133)  | (3,280)  | (3,431)   |         |
| 27  | Annual Customer Service Savings             | -             | -        | (74)     | (307)    | (316)    | (324)    | (333)    | (343)    | (352)    | (362)    | (371)     |         |
| 29  | Annual Operations Savings                   | -             | -        | -        | (318)    | (329)    | (340)    | (351)    | (363)    | (375)    | (387)    | (399)     |         |
| <b>Costs</b>                              |   |               |          |          |          |          |          |          |          |          |          |           |         |
| 32  | Incremental Labour                          |               | -        | 148      | 296      | 304      | 314      | 323      | 333      | 343      | 353      | 364       |         |

|    |   |   |   |       |         |         |         |         |         |         |         |         |
|----|---|---|---|-------|---------|---------|---------|---------|---------|---------|---------|---------|
| 33 | Software Service Agreement                  | - | - | 38    | 38      | 39      | 40      | 41      | 42      | 42      | 43      |         |
| 34 | Communications                              | - | - | 142   | 145     | 148     | 151     | 154     | 157     | 160     | 163     |         |
| 35 | Equipment Replacements                      | - | - | 48    | 49      | 50      | 51      | 52      | 53      | 54      | 55      |         |
| 36 | Total Incremental Operating Costs (Savings) | 0 | 0 | (518) | (2,593) | (2,718) | (2,849) | (2,976) | (3,118) | (3,266) | (3,419) | (3,577) |
|    |   |   |   |       | 523     |         |         |         |         |         |         |         |

**Depreciation Expense**

|    |                                       |       |        |        |        |        |        |        |        |        |        |        |
|----|---------------------------------------|-------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| 37 | Opening Cash Outlay                   | 0     | 0      | 14,208 | 31,547 | 31,627 | 31,688 | 31,500 | 31,562 | 31,623 | 31,683 | 31,741 |
| 38 | Additions in Year                     | 0     | 14,208 | 17,339 | 79     | 61     | (188)  | 62     | 61     | 60     | 59     | (193)  |
| 39 | Cumulative Total                      | 0     | 14,208 | 31,547 | 31,627 | 31,688 | 31,500 | 31,562 | 31,623 | 31,683 | 31,741 | 31,548 |
| 40 | Depreciation Rate - composite average | 4.21% | 4.21%  | 4.21%  | 4.21%  | 4.21%  | 4.21%  | 4.21%  | 4.21%  | 4.21%  | 4.21%  | 4.21%  |
| 41 | Depreciation Expense                  | 0     | 0      | 598    | 1,327  | 1,330  | 1,333  | 1,325  | 1,327  | 1,330  | 1,332  | 1,335  |

**Net Book Value**

|    |                          |   |        |        |         |         |         |         |         |         |         |          |
|----|--------------------------|---|--------|--------|---------|---------|---------|---------|---------|---------|---------|----------|
| 42 | Gross Property           | 0 | 14,208 | 31,547 | 31,627  | 31,688  | 31,500  | 31,562  | 31,623  | 31,683  | 31,741  | 31,548   |
| 43 | Accumulated Depreciation | 0 | 0      | (598)  | (1,924) | (3,254) | (4,587) | (5,911) | (7,239) | (8,569) | (9,901) | (11,236) |
| 44 | Net Book Value           | 0 | 14,208 | 30,950 | 29,702  | 28,434  | 26,913  | 25,650  | 24,384  | 23,114  | 21,840  | 20,312   |

**Carrying Costs on Average NBV**

|    |                      |   |     |       |       |       |       |       |       |       |       |       |
|----|----------------------|---|-----|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 45 | Return on Equity     | 0 | 256 | 815   | 1,094 | 1,049 | 998   | 948   | 903   | 857   | 811   | 760   |
| 46 | Interest Expense     | 0 | 274 | 871   | 1,170 | 1,121 | 1,068 | 1,014 | 965   | 916   | 867   | 813   |
| 47 | AFUDC                | 0 | 0   | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| 48 | Total Carrying Costs | 0 | 530 | 1,686 | 2,264 | 2,170 | 2,066 | 1,962 | 1,868 | 1,773 | 1,678 | 1,574 |

**Income Tax Expense**

|    |                          |        |        |        |        |        |        |        |        |        |        |        |
|----|--------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| 49 | Combined Income Tax Rate | 31.50% | 31.00% | 30.00% | 28.50% | 27.00% | 27.00% | 27.00% | 27.00% | 27.00% | 27.00% | 27.00% |
|----|--------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|

**Income Tax on Equity Return**

|    |   |   |     |       |       |       |       |       |       |       |       |       |
|----|---|---|-----|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 50 | Return on Equity                              | 0 | 256 | 815   | 1,094 | 1,049 | 998   | 948   | 903   | 857   | 811   | 760   |
| 51 | Gross up for revenue (Return / (1- tax rate)) | 0 | 371 | 1,164 | 1,530 | 1,437 | 1,368 | 1,299 | 1,236 | 1,174 | 1,111 | 1,042 |
| 52 | Income tax on Equity Return                   | 0 | 115 | 349   | 436   | 388   | 369   | 351   | 334   | 317   | 300   | 281   |

**Income Tax on Timing Differences**

|    |  |   |         |         |         |         |         |         |         |       |       |       |
|----|--|---|---------|---------|---------|---------|---------|---------|---------|-------|-------|-------|
| 53 | Depreciation Expense                                     | 0 | 0       | 598     | 1,327   | 1,330   | 1,333   | 1,325   | 1,327   | 1,330 | 1,332 | 1,335 |
| 54 | Less: Capital Cost Allowance                             | 0 | 1,022   | 3,144   | 3,945   | 3,388   | 2,891   | 2,466   | 2,120   | 1,824 | 1,570 | 1,334 |
| 55 | Total Timing Differences                                 | 0 | (1,022) | (2,547) | (2,618) | (2,058) | (1,558) | (1,141) | (793)   | (494) | (238) | 0     |
| 56 | Gross up for tax (Total Timing Differences/(1-tax rate)) | 0 | (1,481) | (3,638) | (3,662) | (2,819) | (2,135) | (1,564) | (1,086) | (677) | (325) | 1     |
| 57 | Income tax on Timing Differences                         | 0 | (459)   | (1,092) | (1,044) | (761)   | (576)   | (422)   | (293)   | (183) | (88)  | 0     |

|    |                  |   |       |       |       |       |       |      |    |     |     |     |
|----|------------------|---|-------|-------|-------|-------|-------|------|----|-----|-----|-----|
| 60 | Total Income Tax | 0 | (344) | (742) | (608) | (373) | (207) | (71) | 41 | 134 | 212 | 281 |
|----|------------------|---|-------|-------|-------|-------|-------|------|----|-----|-----|-----|

**Capital Cost Allowance**

|    |  |        |        |        |        |        |        |        |        |        |        |        |
|----|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| 61 | Opening Balance - UCC                      | 0      | 0      | 13,186 | 27,381 | 23,515 | 20,189 | 17,110 | 14,706 | 12,647 | 10,883 | 9,371  |
| 62 | Additions                                  | 0      | 14,208 | 17,339 | 79     | 61     | (188)  | 62     | 61     | 60     | 59     | (193)  |
| 63 | Subtotal UCC                               | 0      | 14,208 | 30,525 | 27,460 | 23,576 | 20,001 | 17,172 | 14,767 | 12,706 | 10,941 | 9,178  |
| 64 | Capital Cost Allowance Rate                | 14.39% | 14.39% | 14.39% | 14.39% | 14.39% | 14.39% | 14.39% | 14.39% | 14.39% | 14.39% | 14.39% |
| 65 | CCA on Opening Balance                     | 0      | 0      | 1,897  | 3,939  | 3,383  | 2,905  | 2,462  | 2,116  | 1,819  | 1,566  | 1,348  |
| 66 | CCA on Capital Expenditures ( 1/2 yr rule) | 0      | 1,022  | 1,247  | 6      | 4      | (14)   | 4      | 4      | 4      | 4      | (14)   |
| 67 | Total CCA                                  | 0      | 1,022  | 3,144  | 3,945  | 3,388  | 2,891  | 2,466  | 2,120  | 1,824  | 1,570  | 1,334  |
| 68 | Ending Balance UCC                         | 0      | 13,186 | 27,381 | 23,515 | 20,189 | 17,110 | 14,706 | 12,647 | 10,883 | 9,371  | 7,844  |

1 **APPENDIX C: COST ESTIMATES OF FUTURE BENEFITS**

2 The following is a high level estimate of additional capital infrastructure costs that would  
3 be required for benefits that are expected to be available for future implementation after  
4 implementation of AMI. The cost to implement these items is not included in the Project  
5 estimate of \$31.3 million. These estimates also do not include any additional operating  
6 and maintenance costs that may be required.

7 **Innovative Rate Structures:** Assuming that the rate structure was similar to FortisBC's  
8 existing Time of Use rates and that Measurement Canada will allow time of use  
9 programming to occur under the meter seal, it is not expected that there would be any  
10 additional AMI related costs in the implementation of innovative rate structures. Some  
11 innovative rate structures may require the AMI system to provide validation and  
12 estimation of the meter data. The additional cost of this item is not expected to exceed  
13 \$3.0 million.

14 **Load Control:** The cost of load control will vary depending on the technology chosen  
15 and the specific functional requirements of the load control program. However, it would  
16 require a load management device such as a thermostat within the customer home.  
17 This device currently costs between \$90 - \$300 each depending on the complexity of  
18 the functions required. At this time, it is unclear as to whether this cost would be borne  
19 by the utility or the customer. There would also be internal information system  
20 enhancements required to manage the commands being sent to the devices. This is  
21 estimated to cost approximately \$500,000.

22 **Remote Disconnect / Reconnect:** The current cost of a remote disconnect collar is an  
23 additional \$199.00 per end point for both PLC and RF technologies. Expectations are  
24 that the industry will see these costs decline over the next six to twelve months as the  
25 functionality is incorporated into the meters.

26 **Meter Reading Frequency:** It is not expected that there would be any additional  
27 capital costs in the implementation of more frequent readings as long as they are no  
28 more frequent than the daily readings provided by AMI.