# FortisBC Cost of Service Analysis 

Public Open House May 2009


FORTISBC

## Goals of COSA Public Consultation

- Explain Cost of Service
- Gather Input
- Answer Questions
- Encourage Ongoing Participation


## The Public Consultation Process - "Who"

- Residential customers
- Industrial Customers
- Commercial Customers
- Municipal Utilities (Wholesale customers)
- Customer Group Organizations
- Government
- First Nations
- British Columbia Utilities Commission


## The Public Consultation Process - "How"

- General Communications
- One-on-one communications
- Meetings with wholesale and industrial customers
- Open Houses and Information Sessions


## FortisBC Profile

- Oldest electric utility in British Columbia
- 110,000 direct customers across BC's southern interior
- Provide power to 5 Municipal utilities (resellers)
- Four hydroelectric generating stations
- 7000 km of power lines, 65+ substations,
- Kelowna-based head office, with over 14 field offices
- Over 500 employees
- Many different types of customers



## FortisBC Cost of Service Analysis



## Key Concept - Revenue Requirement

Revenue Requirement
$=$

| Power Supply |
| :---: |
|  <br> Maintenance |
| Depreciation \& Taxes |
| Interest and Return |

-Determines the revenue required to operate the utility
-Approved Annually by the Utilities Commission
-Basis for Annual Rate Adjustment

## What is "Cost of Service Analysis" ?

- The purpose of a Cost of Service Study is to break down the total Revenue Requirement to the Customer Classes.
- The result of the Cost of Service Study shows the Cost to Serve each Customer Class.

Why now?

- Last done in 1997
- Many changes to the system and the industry.


## Slicing the Revenue Pie

## Revenue Requirement - The "Size" of the Pie



## Overview - The COSA Process



## Brief Overview of COSA

|  | Determine the revenue requirement of the <br> utility | Revenue <br> Requirement <br> Determination |
| :---: | :---: | :---: |
| Step 1 | Functionalize costs and services | Cost of Service <br> Analysis |
| Step 2 | Classify costs |  |
| Step 3 | Allocate costs among customer classes |  |
|  | Design rates | Rate Design |

## Step 1 - Functionalization



## Steps in COSA



## Step 3 - Allocation of Costs

- Cost allocation - the process of matching the different types of classified costs to different groups of customers
- allocation factors proportion the costs on an equitable basis.
- Example
* Meter costs can be allocated based upon the number of customers in each class of service

| Class of Service | Number of Customers | $\%$ |
| :--- | ---: | :---: |
| Residential | 4,000 | $93.9 \%$ |
| Commercial | 250 | 5.9 |
| Industrial | $\underline{10}$ | $\underline{0.2 \%}$ |
| Total | 4,260 | $100.0 \%$ |

## Steps in COSA



## Then \& Now

Since 1997 the FortisBC system has changed in a number of ways:

- Significant investment in infrastructure
- Customer load characteristics are different
- Capacity Constrained


## Interpreting the COSA Results

- The COSA results show the allocated cost that should be collected from rates for each customer class.
- The revenue to cost ratios for each class show FortisBC is collecting the appropriate amount of revenue from each class.
- COSA can be used to help design rates
- Revenue neutral to the Utility


## Results of FBC COSA

- Revenue to Cost Ratios are used to show how much customers are paying relative to their allocated costs.

|  | 2009 <br> Revenue To Cost Ratio |
| :--- | :---: |
| Residential | $97.1 \%$ |
| Small GS (20) | $111.9 \%$ |
| General Service (21) | $143.1 \%$ |
| Industrial Primary (30) | $125.9 \%$ |
| Industrial Transmission | $54.4 \%$ |
| Lighting | $84.8 \%$ |
| Irrigation | $81.3 \%$ |
| Kelowna Wholesale | $90.1 \%$ |
| Penticton Wholesale | $80.4 \%$ |
| Summerland Wholesale | $96.4 \%$ |
| Grand Forks Wholesale | $85.4 \%$ |
| BCH Lardeau Wholesale | $103.3 \%$ |
| BCH Yahk Wholesale | $104.9 \%$ |
| Nelson Wholesale | $82.3 \%$ |

## Results of FBC COSA



## What is "Cost of Service Analysis"?

Determines,

- How costs are divided among the customer groups.
- Whether FortisBC is collecting the appropriate amount of revenue from each class.

Now you know!

## Next Steps -Rate Design

- Rate Design is the next logical step that comes after the Cost of Service Analysis is complete.

Some considerations:

- (1) A public utility must not make, demand or receive (a) an unjust, unreasonable, unduly discriminatory or unduly preferential rate for a service provided by it in British Columbia,.... UCA Section 59
- Explore with B.C. utilities new rate structures that encourage energy efficiency and conservation. (2007 Energy Plan - Policy Action 4)


## Rate Design Considerations

- "Conservation" Rates
- Revenue/cost ratio adjustments
- Rate Relevance
- Terms \& Conditions Review


## Rate Design Options

Options to Consider

- Flat Pricing
- Inclining Block Rates
- Time-of- Use Rates
- Critical Peak Pricing
- Customer Charge adjustments
- Others


## Regulatory Process

1. Cost of Service

- Public Consultation

Open Houses - Castlegar, Osoyoos, Kelowna
Feedback received by June 12

- COSA Submission to BCUC - June 30, 2009

2. Final COSA \& Rate Design

- More Public Consultation
- Rate Design Application to BCUC - September 30, 2009


## Feedback

- Sign-in sheets
- Surveys
- Website
- Hand-out
- E-mail: regulatory@fortisbc.com
- Questions / Comments ?

